The seven habits of highly effective global health partnerships

Dr Andrew Harmer
Woodrow Wilson International Center for Scholars
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GHPPPs: Unit of analysis

Definition: “relatively institutionalised initiatives, established to address global health problems, in which public and private-for-profit sector organisations have a voice in collective decision-making” (Buse and Harmer 2007)
Seven habits

1. Embrace the aid modalities of the Paris agenda
2. Strive for balanced representation of stakeholders
3. Adopt standard operating procedures to improve performance and mutual accountability
4. Improve oversight
5. Value the 4th P of PPPs – people
6. Ensure adequate resources
7. Reassess prevailing paradigm of PPP interaction
Habit 1: Embrace the modalities of the Paris agenda

Ownership
Alignment
Harmonisation
Managing for results
Accountability
Habit 2: Strive towards better representation of stakeholders at Board level

- Private (corporate) sector (23%)
- NGO (5%)
- International Organisations (7%)
- Academic (23%)
- Foundation (6%)
- Government (13%)
- Other (5%)

- Private sector (23%)
- Private nfp NGO (9%)
- IO (8%)
- Academic (16%)
- Foundation (8%)
- Government LMIC & HIC (29%)
- Other - PPP staff (7%)
Habit 3: Adopt standard operating procedures

- SMART objectives
- Clearer definition of partners’ roles and responsibilities
- Good governance principles
Habit 4: Improve oversight

Mandatory assessment of partnership performance

Apply standards for the selection of all partners

Establish systems for managing conflicts of interest
Habit 5: Value the 4th P of PPP – people

Conflicts of interest

Incentives to partner

Human resources deficit
Habit 6: Ensure adequate resources

Adequate budgets for PPP operations

Funding deficits and sustainability

Innovative financing

Private sector contributions

<table>
<thead>
<tr>
<th>Global Fund</th>
<th>2008 (US $bn)</th>
<th>2009 (US $bn)</th>
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<tr>
<td>GF needs</td>
<td>6.7</td>
<td>7.3</td>
</tr>
<tr>
<td>Donor pledges</td>
<td>2.25</td>
<td>2.04</td>
</tr>
<tr>
<td><strong>GF needs and pledges</strong></td>
<td><strong>6.7</strong></td>
<td><strong>7.3</strong></td>
</tr>
</tbody>
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Habit 7: Reassess prevailing paradigm of PPP interaction

Continued self-reflection of PPP

PPP adds value but does not replace

Engender a sense of public and private responsibility through partnership
Future development of GHPPPs

Universal performance metric

PPPs for non-communicable diseases?