



ARN Agencia para la
Reincorporación
y la Normalización

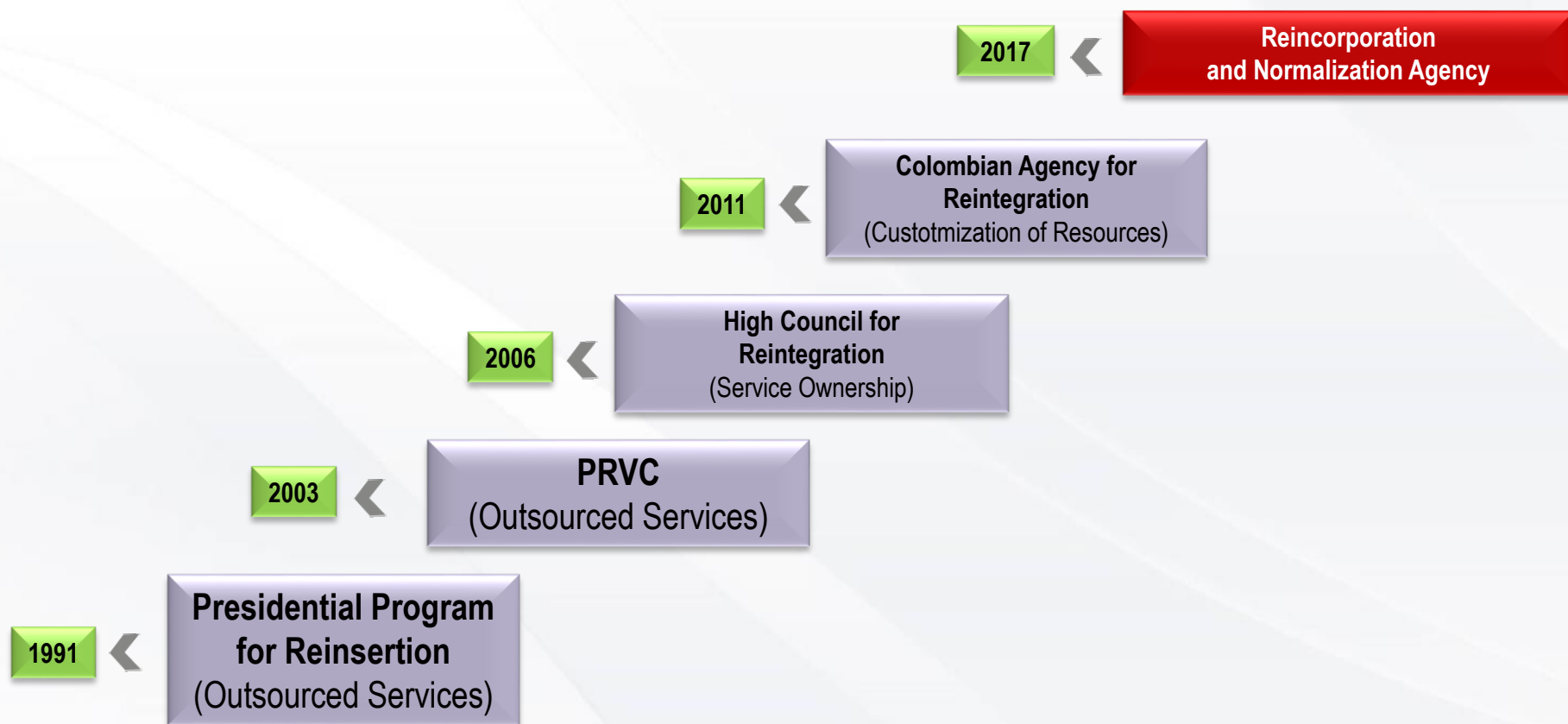


REINTEGRATION Strategy

PASO@PASO
CONSTRUIMOS PAZ

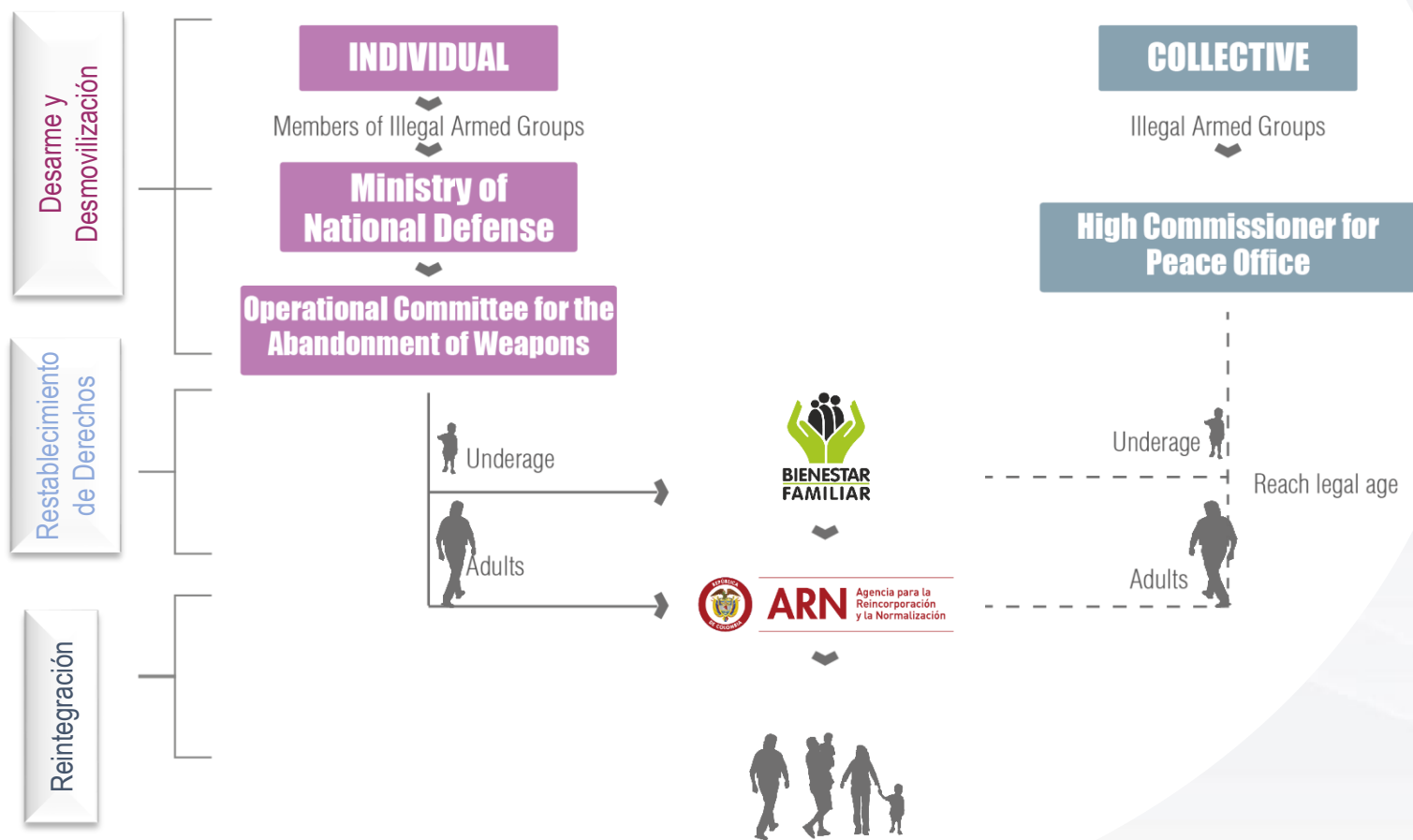


Reintegration Policy and Program Evolution

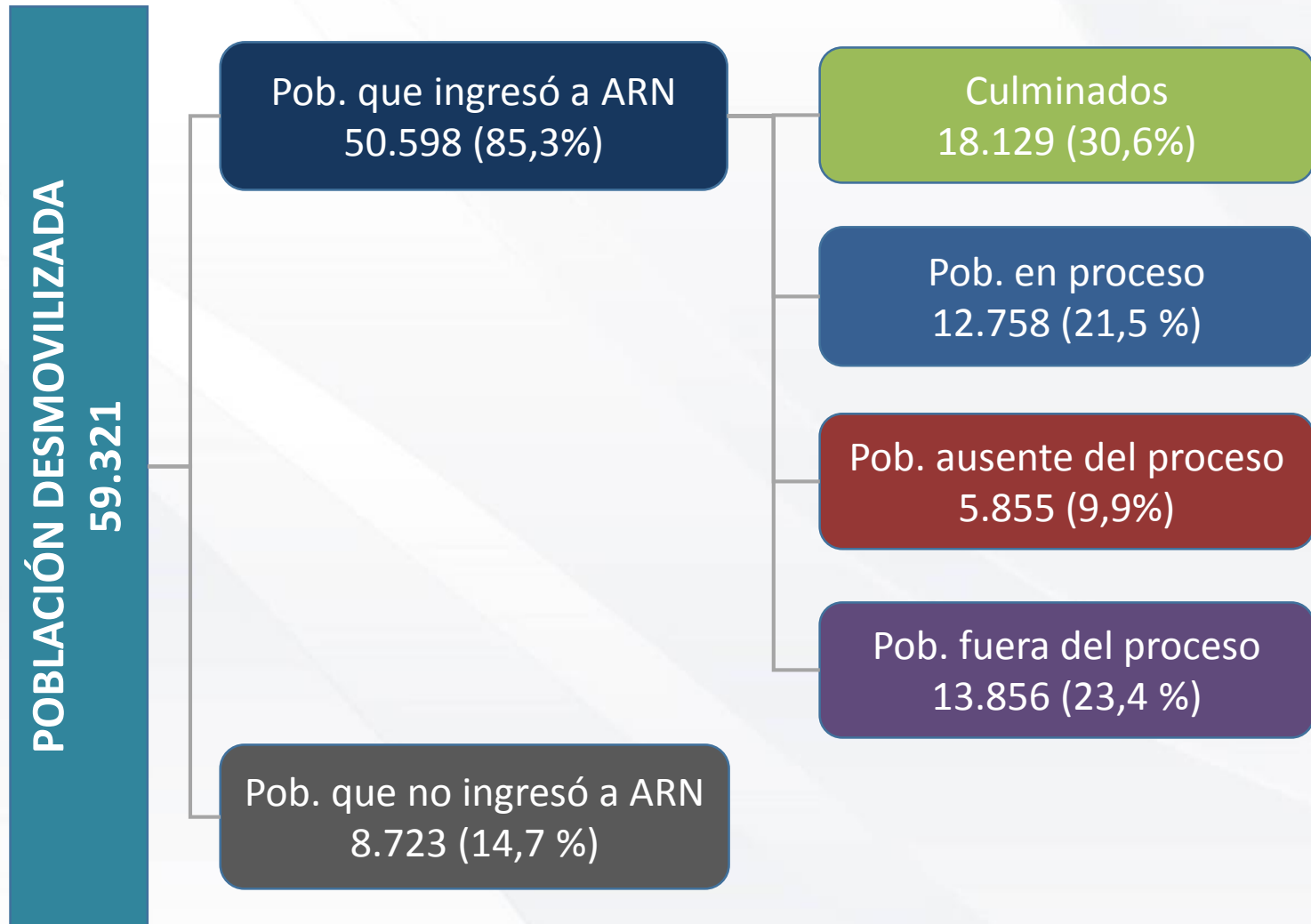


Reintegration in Colombia

Disarmament, Demobilization and Reintegration (DDR)



Población Desmovilizada

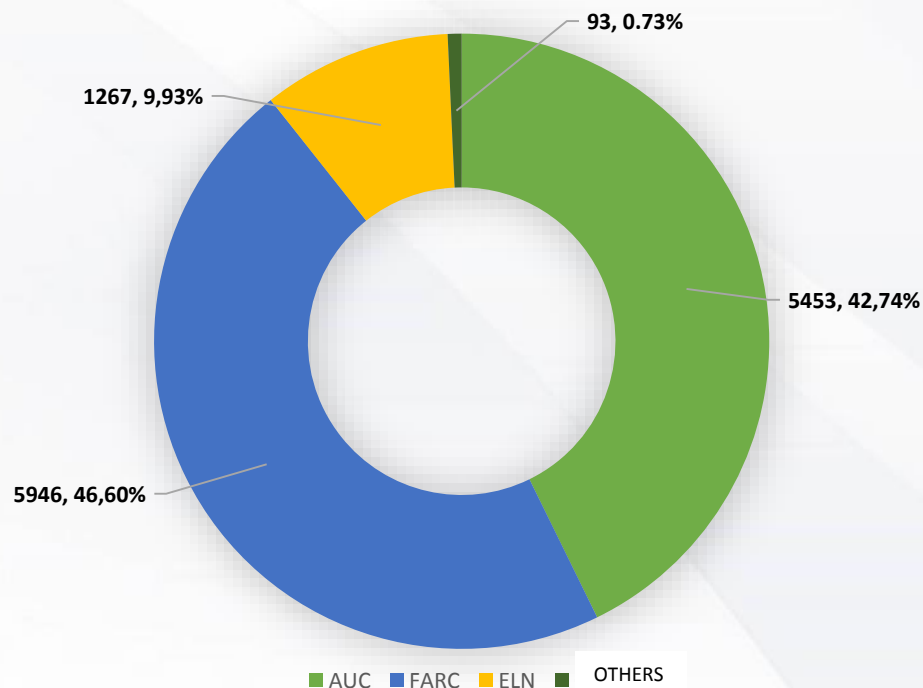


Reintegration in Colombia

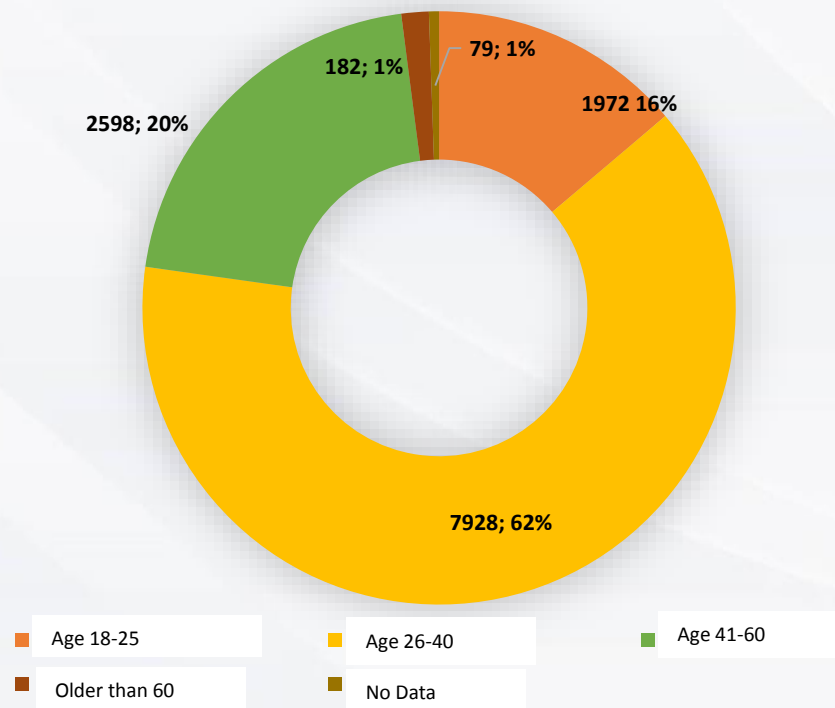
As of June 2017, **50.598** people accessed the Reintegration Process and **18,129** have satisfactorily completed it.

Characterization of the Population going through a Reintegration Process

Former Group



Age Group



How We Work?



Overcoming of vulnerable conditions and an autonomous exercise of citizenship



94% are own resources



Same opportunities as a common citizen



From and for the territory

ARN's Presence in the National Territory



34

Regional Offices



25 Territorial Groups in the country

272

Municipal
Development Plans

29

Department
Development Plans



For a total of 301 for period 2016-2019

886 Municipalities of 32 Departments

Intervened communities and contexts



Multi-Dimensional Reintegration Route



Reintegration
Route

Skills
are developed and
enhanced in **eight**
(8) dimensions



Personal Dimension



Lessons and Achievements

- **90%** of the People undergoing a Reintegration Process (PRP) arrive with a type of psychosocial affection
- **93%** overcome this situation
- Mental health model
- Reference of other public policies
- “Reintegrator” figure



Educational Dimension

Lessons and Achievements



- Education Model for Reintegration with MEN's endorsement → **10** regions of the country.
- **21,928** approved basic primary school
- **8,066** approved basic high school
- **15,345** are baccalaureates
- **2,787** are taking higher education courses,
 - 2.83% (79 people) have done it at a technical-professional level.
 - 79.69% (2,221 people) at a technological level.
 - 17.44% (487 people) have accessed university education.



Productive Dimension

Lessons and Achievements



- Between 2011 and 2016, ARN and its cooperators have disbursed resources for 9,622 UN. More than **94.36%** has been followed-up on and from these, **61,90%** are functioning.
- **70,1 %** of the people who joined the program are occupied: **71,8%** have an informal job and **28,2 %** have a formal one.
- **650** private companies involved.



Lessons and Achievements

- Complementation between individual and collective approaches.
- Reintegration must have a reconciliation horizon and non-repetition guarantees.
- **27,822** demobilized people have provided social service actions in approx. **50%** of the country's municipalities.
- Community Reintegration Model implemented in **104** municipalities and conduct of **141** interventions favoring **19,800** people.
- **106** interventions for recruitment prevention benefitting more than **2,520** children, teenagers and young adults.



Health Dimension

Lessons and Achievements



- Differential approach (physical and mental health plus care for the elderly).
- **537** people receive customized care and economic benefits for health conditions that permanently or temporarily disable them.
- **77.9%** of PRP are affiliated to the General Social Security System.
- **37.4%** part of the contributive regime and **62.6%** are part of the subsidized regime.

Security Dimension



Lessons and Achievements

- **76%** of our participants remain in legality
- The proved recidivism of demobilized people who did not access the Reintegration Process is **3.4** percentage points greater than the one of the people that did access it.
- The proportion of deceases in demobilized population that did **NOT** access the program is **3 times greater** than the demobilized population that **DID** do it.
- Reintegration is less expensive and more effective than prison.



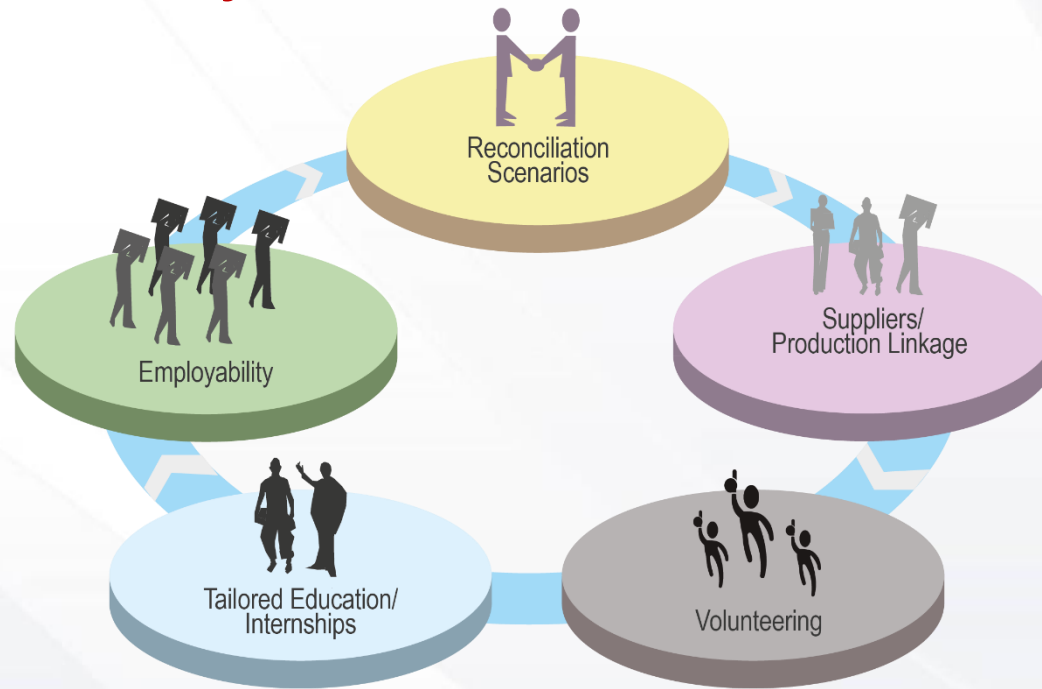
Post – Process Monitoring Strategy

Lessons and Achievements



- We implement mechanisms for gathering **quantitative and qualitative** information from the people that have completed their Reintegration Process.
- **76,51%** of the people that have completed their Reintegration Process have agreed to participate in the strategy and be subject to monitoring.

Shared Responsibility



Google

Electrolux

PROMIGAS

ISAGEN
ENERGÍA PRODUCTIVA

RECONCILIACIÓN COLOMBIA
MÁS DIÁLOGO, MÁS RESERVA, MÁS ACCIÓN

L'ORÉAL

Cámara
de Comercio
de Bogotá

equion
Energía para la vida

OXY

Coca-Cola
FEMSA

éxito

sodexo

DIRECTV

FUNDACIÓN
SOCIAL

Fundación
El Nopal

COLTABACO

SAMSUNG

SAG

CEMEX

Fundación
ANDI

CORPORACIÓN
MUNDIAL DE LA MUJER

terpel

Microsoft

FIDES

BancaMía

Universidad de
La Sabana

Universidad de
los Andes

UNIVERSIDAD DEL ROSARIO

ACRIP
NACIONAL

Red Pacto Global
Colombia
Corporación Red Pacto Global en Colombia

Challenges



- Stigmatization



- Shared Responsibility



- Legal and Physical Safety



- Not disregarding the lessons learned during the last 13 years



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REINCORPORATION

PASO@PASO
CONSTRUIMOS PAZ



Guiding Principles

- A comprehensive and sustainable process, exceptional and transitory, that takes into account the interests of FARC-EP's community, its members and its families.
- Focus on strengthening the social fabric in the territories, coexistence, reconciliation, deployment and development of productive models and local democracy..
- Based on the acknowledgement of individual liberty and the exercise of individual rights by each and every one of those who are now members of FARC-EP in process of reincorporation
- Collective focus.
- The reincorporation programs shall be implemented building on "the institutional resources provided by the National Government and the Colombian public entities competent for these purposes, without prejudice to other legal resources.

Reincorporation of FARC-EP into civil life; the economic, the social and the political



Commission for Monitoring, Promotion and
Verification of the Implementation (CSIVI)

National Council of Reincorporation CNR

Created by
means of
Decree 2027
of 2016

Composition:

- 2 Delegates from the National Government
- 2 Delegates from FARC-EP

Delegates from the National Government:

- High Commissioner for Peace
- Director of the ARN

Functions:

- Determine the Activities
- Establish the timeline
- Advance the monitoring of the reincorporation process
- Viability of Productive Projects
- CTR



Reincorporation of FARC-EP into civil life; the economic, the social and the political

Point of departure

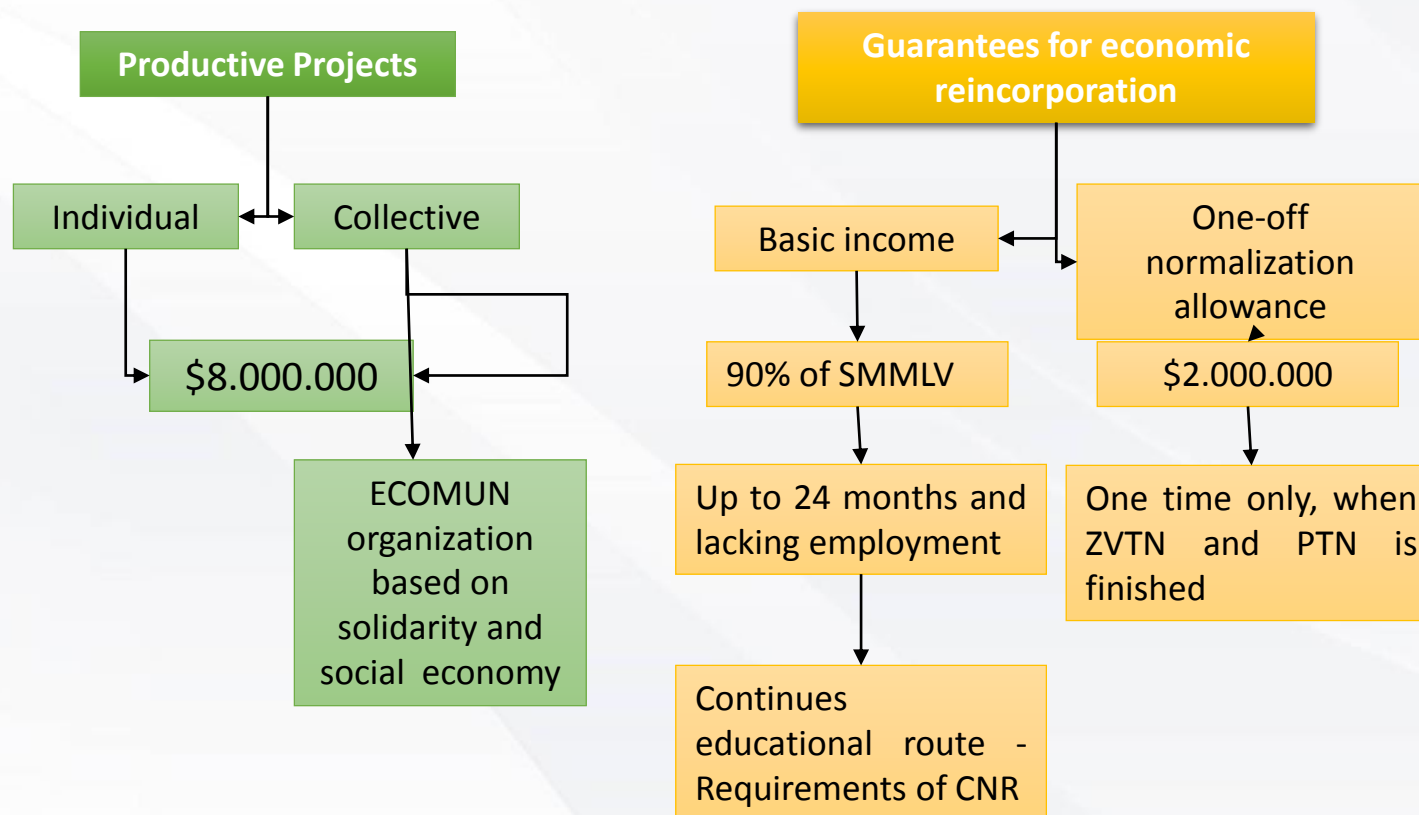
Identification of
the economic
and social
needs in the
reincorporation
process

Socio-
economic
Surveys,
Health

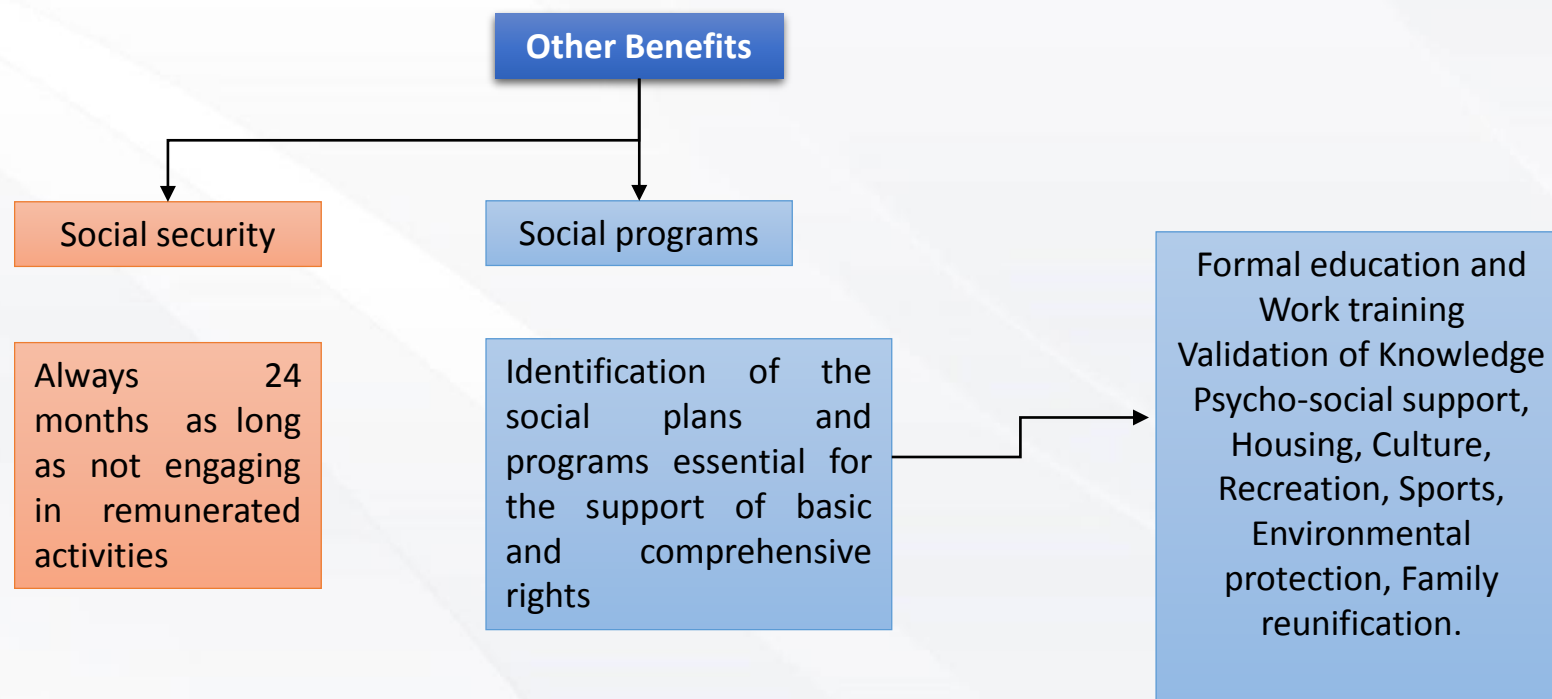
Identification,
Development and
Execution of
sustainable
programs and
productive projects

Social plans or
programs

Reincorporation of FARC-EP into civil life; the economic, the social and the political



Reincorporation of FARC-EP into civil life; the economic, the social and the political



Advances CNR

- To date, **47 CNR sessions**
- Foundations have been laid for joint work and decision-making between the parties.

Within the framework of this instance, it was agreed to advance the activities and timetable for the reincorporation through two main principal guidelines:

1. Advance with actions that will facilitate the initial adaptation of ex-combatants to civil life, which has been called the **Early Reincorporation**.
2. Construct a solid **long-term Reincorporation policy**

Early Reincorporation

- These are co-constructed actions between the Government and the FARC within the framework of the CNR to facilitate the initial adaptation of FARC members to civilian life.
- More than 20 years of experience in these processes allows for the country to affirm that people should receive health care, basic training, validation of knowledge, adequate use of free time, emotional, academic, economic and employment stabilization during the first months, so that they can live a decent life while preparing to enter the labor market.

Early Reincorporation

- Financial inclusión and pensions: during these weeks the process of financial inclusion with the Banco Agrario de Colombia (BAC) and affiliation to the pension system is being developed with the support of Colpensiones.
- To this day, out of a total of 12,259 accredited people by the OACP, 11,346 savings accounts have been opened so that support can be received in accordance with the provisions of the Peace Agreement.
- The following payments have been materialized:
 - One-off normalization allowance 10,445 people (22,877 millions)
 - Basic rent 1: 10,110 people (6,712 millions)
 - Basic rent 2: 9,980 people (6,626 millions)
 - Basic rent 3: 9,888 people (6,565 millions)
- 4,879 affiliations to COLPENSIONES have been registered.

Early Reincorporation

- SENA: This includes aspects of financial education, community project management, entrepreneurship, solidarity economy, integrated waste management and ICT.
- Education: (Educational Census) - literacy phase and implementation of **flexible educational models** for primary and secondary levels of schools are being carried out in the 26 ETCR. This began on August 8 and will cover 4500 people of the FARC and 4000 people from surrounding communities.
- Health: in all of the ETCR there is a transitional health post for the civilian population as well as the FARC-population, there is a general practitioner, a nursing assistant, a basic stock of medicines and biomedical equipment. Likewise, there is presence of terrestrial or fluvial ambulances in order to facilitate the evacuation of patients (civilians or FARC).

ECOMUN

- Accompaniment to the legal representative of ECOMUN
- Technical accompaniment by UAEOS and MINTRABAJO to the ECOMÚN Board of Directors to strengthen its management capacity in administrative matters, planning and to establish coordination with state entities related to the promotion and strengthening of Solidarity Economy.
- 5.327 people from FARC attended a basic course in Solidarity Economy.
- As of October 19, 52 cooperatives will be formalized in the ETCR

Productive Projects

- 26 professionals, trained and financed by UNDP, were hired to help design projects in the territory.
- Proceeding in the structuring of technical, financial and marketing elements of seven project models:
 - Piscícola, poultry and forest in Montañita- Caquetá
 - Piscícola, poultry and forest in La Y- Meta
 - Production of coffee and cacao in Pondores- La Guajira
 - Production of sheep and poultry in Tierragrata- Cesar (La Paz)
 - Piscícola and poultry La Carmelita- Putumayo
- Work has been done on the management of a training model tailored to fit agricultural topics.

Territorial Reincorporation Councils

- Units created in the territories where the Territorial Training and Reincorporation Spaces (ETCR) operate, will provide the CNR with inputs for the design of the reincorporation policy, plans and programs, based on the needs and strengths of the territories.
- Additionally they will help the joint offers and work of the authorities, communities and other regional and local actors involved with the reincorporation.
- The constitution of the 26 CTR was established, one for each ETCR and 7 general coordinations for the Departments with more than one ETCR (19 CTRs have already been installed).

Where happens the reincorporation?

- With on August 16, the Territorial Training and Reincorporation Spaces (ETCR) were initiated.
- In the ETCR, training and early reincorporation activities are carried out with which it is intended to facilitate the initial phases of adaptation of the members of the FARC to civilian life. Equally, it is contributing positively to the surrounding communities.
- Finally, these spaces are also an opportunity to bring the local public offer (Governance and Municipalities) closer to the population that lives there.
- Now, as the members of the FARC received their accreditation and finished the Veredales Zones they have full citizenship and the right to free locomotion and are not required to be in the ETCR. Therefore, the reincorporation offer is being implemented both in the ETCR and outside of them.

Long-term reincorporation

- In order to establish a long-term reincorporation program built on solid foundations, three censuses were carried out in order to identify the needs, aspirations and realities of the FARC:
 1. Socio-economic census (U. Nacional)
 2. Educational Census (Norwegian Refugee Council)
 3. Censo Salud (Min. Salud)

Once the early reincorporation phase has been completed, the long-term reincorporation program will accordingly begin, thus progressing well in accordance to the plan and complying with the agreement.

Challenges

- Complete the accreditation, identification, banking and documentation processes for the regularization of ex-combatants, including foreigners.
- Identify mechanisms for access to land for productive projects and housing for ex-combatants.
- Seek to mainstream the release of pardoned and amnestied.
- Solve the problem of infrastructure in the ETCR: It is necessary to decant the real situation of goods and commitments between the government and FARC in the ETCR, as well as the vocation of remaining in said spaces.

Challenges

- Streamline the design of differential approach policies, especially regarding disabilities and the elderly.
- Coordinate the availability of resources for the Reincorporation with a long-term perspective, taking all the entities with competence in the matter into account.
- Provide for adequate financing of productive projects with sustainability and long-term orientation.
- Manage the joint work with development entities identified in the Final Agreement, such as PDETs and PISDAs.

www.reintegracion.gov.co

**Thank
You**

