



CANADA-US

HEALTH SUMMIT 2015



**The Wilson Center
November 2-3, 2015
Washington, D.C.**



We encourage discussion of the many topics at the summit among participants, but kindly request that none be attributed in reports and media stories. Comments should be considered off the record unless otherwise stated. We thank you for your consideration.

Agenda

MONDAY, NOVEMBER 2, 2015

8:00-8:30am

Registration and Breakfast

6th Floor Atrium

8:30-9:00am

Welcome Remarks

6th Floor Joseph H. and Claire Flom Auditorium

- Deborah Bae, Senior Program Officer, Robert Wood Johnson Foundation
 - David Biette, Senior Advisor, Canada Institute, Wilson Center
 - Dani Peters and Oliver Kim, Co-Organizers, Canada-US Health Summit
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9:00-9:45am

Healthcare in Canada and the United States: Debunking the Myths, Building Constructive Partnerships

6th Floor Joseph H. and Claire Flom Auditorium

Our opening panel will set a foundation for understanding the current and changing nature of both health systems, which is important to fostering a cross-border dialogue on health and healthcare.

- Sherry Glied, PhD, Dean, Robert F. Wagner Graduate School of Public Service, New York University
- Antonia Maioni, PhD, Professor, Institute for Health and Social Policy, McGill University
- **Moderator:** Dora Hughes, MD, MPH., Senior Policy Advisor, Sidley Austin LLP

9:45-10:45am

Topics in Health Quality and Outcomes Measurement

6th Floor Joseph H. and Claire Flom Auditorium

Metrics are important, but which ones matter most in accounting for health, quality, and value? This panel will discuss lessons learned, future initiatives, and incorporating patient-reported outcomes.

- Helen Burstin, MD, Chief Scientific Officer, National Quality Forum
 - Astrid Guttman, MDCM, MSc, Chief Science Officer, Institute for Clinical Evaluative Sciences, Ontario
 - Kathleen Morris, Vice President, Research and Analysis, Canadian Institute for Health Information
 - Pierre Yong, MD, Director, Division of Quality Measurement, Centers for Medicare and Medicaid Services
 - **Moderator:** Tara Oakman, Senior Program Officer, Robert Wood Johnson Foundation
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10:45-11:00am

Break

6th Floor Atrium

11:00am-12:00pm

Health IT: Solutions for Improving Health Outcomes

6th Floor Joseph H. and Claire Flom Auditorium

What are the needs and challenges to achieve national, sub-national, and cross-border coordination of electronic health records?

- Michael Green, CEO, Canada Health Infoway
- Thomas A. Mason, MD, Chief Medical Officer, Office of the National Coordinator for Health IT
- Peter Vaughan, CD, Deputy Minister, Nova Scotia Department of Health and Wellness
- **Moderator:** Hal Wolf, Senior Healthcare and Informatics Executive, Vice Chair elect, Board of Managers of the Healthcare Information and Management Systems Society

12:00-1:30pm

Lunch

6th Floor Dining Room

Looking Out: Learning Beyond Borders to Inform Decision-Making in Healthcare

- The Hon. Kathleen Sebelius, Former Secretary, U.S. Department of Health and Human Services
 - **Moderator:** Susan Dentzer, Senior Advisor, Robert Wood Johnson Foundation
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1:30-3:00pm

Pathways to Delivery System Reform

6th Floor Joseph H. and Claire Flom Auditorium

Both the United States and Canada are considering how to use delivery system reform models such as coordinated care to improve patient care. Panelists will share examples of lessons learned and overcoming barriers to systemic change.

- Robert Bell, MD, Deputy Minister, Ministry of Health and Long Term Care, Government of Ontario
 - William Golden, MD, Medical Director, Arkansas Medicaid
 - Hoangmai (Mai) Pham, M.D., Acting Chief Innovation Officer, Center for Medicare and Medicaid Innovation (CMMI)
 - Stephen Rosenthal, Senior Vice President, Population Health Management, Montefiore Medical Center
 - **Moderator:** Lisa Simpson, MB, President and CEO, AcademyHealth
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3:00-3:15pm

Break

6th Floor Atrium

Hosted by Dun & Bradstreet

3:15-4:15pm

Cross-Border Perspectives in Public Health and Regulatory Cooperation

6th Floor Joseph H. and Claire Flom Auditorium

How can both the United States and Canada collaborate to address public health priorities of mutual interest? How can we build upon existing cross-border partnerships in public health and regulatory cooperation to achieve common goals?

- Karen DeSalvo, MD, Acting Assistant Secretary for Health, U.S. Department of Health and Human Services
 - Simon Kennedy, Deputy Minister, Health Canada
 - Stephen Ostroff, MD, Acting Commissioner, U.S. Food and Drug Administration
 - Gregory Taylor, MD, Chief Public Health Officer, Public Health Agency of Canada
 - **Moderator:** Victor Dzau, MD, President, National Academy of Medicine
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4:15-5:15pm

Topics in Innovation

6th Floor Joseph H. and Claire Flom Auditorium

This panel will cover topics such as: How can we share effective innovations and make those innovations scalable across regions, nations, and borders? What is the current and future role of consumer engagement to better improve health outcomes?

- Erika Harding, Director of Replication Initiatives, University of New Mexico
- Shelly Jamieson, CEO, Canadian Partnership Against Cancer
- Robert Pendleton, MD, Chief Medical Quality Officer, University of Utah Healthcare
- Tom Marsden, Director, Global Development, Business Development, Dun & Bradstreet
- Anne Snowdon, PhD, Chair, Odette World Health Innovation Network, University of Windsor
- **Moderator:** David Williams, MD, President and CEO, Southlake Hospital

6:00-8:00pm

Evening Reception

*Embassy of Canada
501 Pennsylvania Avenue NW*

Hosted by GS1 Canada and the Embassy of Canada

TUESDAY, NOVEMBER 3

8:15-9:00am

Welcome and Breakfast

6th Floor Atrium

9:00-10:15am

Breakout Sessions

Breakout Session 1a

Public Health and Research

6th Floor Moynihan Board Room

- Jane Aubin, PhD, Chief Scientific Officer and Vice-President, Research, Canadian Institutes of Health Research
- Michael Engelgau, Deputy Director, Center for Translation Research and Implementation Science, National Institutes of Health
- Frank Plummer, PhD, Senior Advisor, Public Health Agency of Canada
- Jean Slutsky, Chief Engagement and Dissemination Officer, and Program Director for Communication and Dissemination Research, Patient-Centered Outcomes Research Institute
- **Moderator:** Suzanne Ffolkes, Vice President of Communications, Research!America
 1. *How can we build upon existing cross-border partnerships in medical research to achieve common goals in health?*
 2. *What pressing public health needs must be addressed 5, 10, 20 years from now? How can research help address those needs?*
 3. *How can research serve as a tool to improve patient and health system outcomes?*

Breakout Session 1b

Innovation Topic: Transforming Canada and U.S. Health Systems by Leveraging Cross-Border Supply Chains

5th Floor Conference Room

- Joseph Drozda, MD, Director of Outcomes Research, Mercy Health
 - Martha Huston, President, Cardinal Health Canada
 - Eileen Mac Donald, President, GS1 Canada
 - **Moderator:** Anne Snowdon, PhD, Director, Odette World Health Innovation Network
1. *How can a standards-based supply chain be an innovation strategy for quality improvement, safety, and health outcomes?*
 2. *What are Canada-U.S. collaborative opportunities to streamline supply chain processes to drive economic value and improve outcomes and patient safety?*
 3. *Why is innovation a challenge in Canada and the United States, and why has so little progress been achieved?*
 4. *What is the capacity of innovation in both nations' health systems and the potential to accelerate system transformation-quality improvement, safety, health outcomes, and economic value?*
 5. *How can we capture evidence of impact of innovation and create health system metrics for the future?*
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10:15-10:30am

Break

6th Floor Atrium

10:30-11:45am

Breakout Sessions

Breakout Session 2a

Consumer Engagement for Health System Improvement

5th Floor Conference Room

- Irfan Dhalla, MD, Vice-President, Evidence Development and Standards, Health Quality Ontario
- Cindy McDaniel, Senior Vice President, Consumer Health, The Arthritis Foundation (United States)
- Jeff Richardson, CEO, Mosaic Community Services (Maryland)
- Janet Yale, President and CEO, The Arthritis Society (Canada)
- **Moderator:** Kathryn (Katy) Spangler, Senior Vice President, Health Policy, American Benefits Council
 1. *How can we better involve consumers in market access evaluations (pre- and post-market)?*
 2. *How can we empower consumers to improve care and disease management?*
 3. *What is the role of large employers, insurers, and government, how can they work together with patients and consumers?*
 4. *What are best practices in workplace wellness?*

Breakout Session 2b

Delivery System Reform

6th Floor Moynihan Board Room

- Jaeson T. Fournier, DC, MPH, CEO, West Side Community Health Services
 - John H.V. Gilbert, CM, PhD, FCAHS, Co-Chair, Canadian Interprofessional Health Collaborative
 - Alan Glaseroff, MD, Co-Director, Stanford Coordinated Care, Stanford University
 - Doris Grinspun, RN, PhD, CEO, Registered Nurses Association of Ontario
 - **Moderator:** Robin Osborn, Commonwealth Fund
 1. *How do we improve care coordination across care settings?*
 2. *How are we streamlining payments to incentivize care?*
 3. *How are we improving program efficiency to strengthen quality at reduced cost?*
 4. *Quality standards: How and what to measure now, 10 years from now?*
 5. *How do we consider social determinants of health when measuring quality and health outcomes?*
 6. *How can we leverage our joint efforts on medical education to strengthen delivery system reform efforts in both countries?*
 7. *How can delivery systems meet needs of rural populations?*
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11:45am-12:30pm

Closing Remarks

6th Floor Joseph H. and Claire Flom Auditorium

- Thomas Scully, Former Administrator, Centers for Medicare and Medicaid Services, General Partner, Welsh Carson Anderson and Stowe

List of Participants

as of October 23, 2015

Name	Affiliation
Jane Aubin	Canadian Institutes of Health Research
Deborah Bae	Robert Wood Johnson Foundation
Armand Balboni	U.S. Army Medical Materiel Development Activity
Bob Bell	Ministry of Health and Long Term Care, Government of Ontario
Lisa Bielamowicz	The Advisory Board
David Biette	Wilson Center
James Blumenstock	ASTHO
Elizabeth Board	GS1 Canada
Savannah Boylan	Wilson Center
Sriteja Burla	George Mason University
Helen Burstin	National Quality Forum
Jodi Butts	Rise Asset Development
Daniel Carbin	Santis Health
Michael Caskin	Dun & Bradstreet
William Charnetski	Government of Ontario
Elaine Chin	Telus
Sara Citron	The Advisory Board
Jeff Coughlin	Healthcare Information and Management Systems Society
Brian Coyne	
Eric Cragun	The Advisory Board
Terry Creighton	Teva Canada
Carolyn Cross	Ondine Biomedical
Patricia Cuff	African Science Academy Development
Ian Culbert	Canadian Public Health Association
Gregory Davis	Bureau of Health Workforce, Health Resources and Services Administration
Laura Dawson	Wilson Center
Lori Denham	GS1 Canada
Susan Dentzer	Robert Wood Johnson Foundation
Karen DeSalvo	U.S. Department of Health and Human Services
Irfan Dhalla	Health Quality Ontario
Michelle Dirst	Burness
Juanita Draime	Pharmacy Quality Alliance
Joseph Drozda	Mercy Health

Alicia Duval	GS1 Canada
Victor Dzau	National Academy of Medicine
Ryan Eickmeier	GS1 Canada
Michael Engelgau	National Institutes of Health
Carrie Ennis	University of Pittsburgh Medical Center
Karen Feinstein	Jewish Healthcare Foundation
Anna Ferus	U.S. Food and Drug Administration
Suzanne Ffolkes	Research!America
Andrew Finn	Wilson Center
Jaeson T. Fournier	West Side Community Health Services
Neil Fraser	Medtronic
Paul Frazer	PD Frazer Associates
Sachin Garg	George Mason University
John Gilbert	University of British Columbia
Alan Glaseroff	Stanford University
Sherry Glied	New York University
Brad Goble	Globe Consultants
William Golden	Arkansas Medicaid
Michael Green	Canada Health Infoway
Doris Grinspun	Registered Nurses Association of Ontario
Astrid Guttmann	Institute for Innovative Clinical Evaluation Sciences
Erika Harding	Project ECHO
Hon. Jane Harman	Wilson Center
Sema Hashemi	U.S. Food and Drug Administration
Jack Herrmann	Institute of Medicine
Jenn Higgins	Chamber Hill Strategies
Jason Hill	Walmart
Greg Horne	SAS
Dora Hughes	Sidley Austin
Martha Huston	Cleveland Clinic
Shelly Jamieson	Canadian Partnership Against Cancer
Brad Kells	George Mason University
Simon Kennedy	Health Canada
Oliver Kim	Cross-Border Health
Eileen Kostanecki	University of Michigan
Ted Koutsoubas	Viohl & Associates
Leslie Krigstein	CHIME
Leonard Lang	
Tim Lenartowych	Registered Nurses Association of Ontario
Eileen Mac Donald	GS1 Canada

Antonia Maioni	McGill University
Amanda Makki	
Thomas Mampilly	Center for Global Health, U.S. Centers for Disease Control
Jason Marino	American Medical Association
Tom Marsden	Dun & Bradstreet
Jean-Luc Martre	Medicago
Thomas Mason	Office of the National Coordinator for Health IT
Lisa Mauti	
Tom McCarten	Canadian Health Policy
Cindy McDaniel	The Arthritis Foundation
Paul Messino	Maryland Department of Health and Mental Hygiene
Doug Michael	Eastern Maine Healthcare System
Karen Miller	Embassy of Canada
Maryam Mohammad	George Mason University
Kathleen Morris	Canadian Institute for Health Information
Gail Tomblin Murphy	Dalhousie University
Daniel Nam	Pharmacy Quality Alliance
Kerry Nesseler	Bureau of Health Workforce, Health Resources and Services Administration
Andrew Northup	
Tara Oakman	Robert Wood Johnson Foundation
Robin Osborn	Commonwealth Fund
Robyn Osgood	Blueprint Public Relations
Stephen Ostroff	U.S. Food and Drug Administration
Robert Pendleton	University of Utah
Grant Perry	Purdue Pharma Canada
Michael Peters	Cardinal Health
Dani Peters	Magnet Strategy Group
Mai Pham	Center for Medicare and Medicaid Innovation
Rob Placek	PD Frazer Associates
Frank Plummer	Public Health Agency of Canada
Mike Popovich	Scientific Technologies Corporation
Elizabeth Posillico	Elusys Therapeutics
Karen Proud	Consumer Health Products Canada
Jeremy Racine	SAS
Mark Resnick	The Rothwell Group
Jeff Richardson	Mosaic Community Services (Maryland)
Chas Roades	The Advisory Board
Walter Robinson	Purdue Pharma Canada

Chatherine Robinson	Amgen
Stephen Rosenthal	The Care Management Company
Erik Sande	Medavie EMS
John Schaeffler	GE
Melissa Schooley	Medtronic
Hon. Kathleen Sebelius	Sebelius Resources LLC
Andy Sheldon	Medicago
Joel Simard	GE
David Simmonds	McKesson
Lisa Simpson	Academy Health
Brent Sinclair	Wilson Center
Jay Sirois	Consumer Healthcare Products Association
Jean Slutsky	Patient-Centered Outcomes Research Institute
Art Smith	GS1 Canada
Anne Snowden	University of Windsor
Ahalya Somaskandan	The George Washington University
Katy Spangler	American Benefits Council
Piper Su	The Advisory Board
Martha Taggart	Health, Science, Business Communications
Greg Taylor	Public Health Agency of Canada
Cara Tenenbaum	U.S. Food and Drug Administration
Lori Turik	University of Windsor
Stephen Vail	Canadian Medical Association
Mary Lou Valdez	Office of International and Refugee Health
Jason Vanderheyden	Medtronic
Peter Vaughan	Government of Nova Scotia
Jeremy Veillard	World Bank
Dave Wattling	Telus
Peter Weems	Medical Imaging
Kyle Wells	Department of Commerce
Timothy Westmoreland	Georgetown Law Center
Alison Williams	Office of Governor Asa Hutchinson, Arkansas
Dave Williams	Southlake Regional Health Centre
Hal Wolf	The Chartis Group
Janet Yale	The Arthritis Society
Pierre Yong	Center for Medicare and Medicaid Services
Kim Zimmerman	American Health Care Association
Nancy Zions	Jewish Healthcare Foundation

Biographies of Speakers



Jane E. Aubin

As chief scientific officer, Dr. Jane Aubin oversees scientific affairs at the Canadian Institutes of Health Research and provides expert advice on matters relevant to science and technology, potential opportunities, and emerging orientations and trends in the national and international health research community. As vice-president of the research, knowledge translation and ethics portfolio, she is also responsible for all aspects of adjudication of grants and awards at CIHR, and finally, as a member of the Science Council, she participates in the development, implementation, and reporting on CIHR's research and knowledge translation strategy.



Deborah Bae

Deborah Bae, MPA, MBA, joined the Robert Wood Johnson Foundation in 2005 as a senior program officer and is interested in discovering and exploring innovative ideas, novel approaches, and new ways of thinking, and then sharing the learnings both within the Foundation and beyond. Previously, Bae worked in the New York City Department of Health Bureau of Informatics and Data Services, helping to implement an electronic disease reporting system for all New York City hospitals and laboratories. She also was a microbiology laboratory research assistant at the University of Pennsylvania.



Robert Bell

Dr. Bob Bell was appointed deputy minister of health and long-term care effective June 2, 2014. Prior to this role, he served as president and chief executive officer of University Health Network for nine years. He was previously the chief operating officer at Princess Margaret Hospital and chair of both Cancer Care Ontario's Clinical Council and the Cancer Quality Council of Ontario.



David N. Biette

David Biette is director of the Wilson Center’s new Polar Initiative, which convenes and fosters discussion and research on Arctic and Antarctic issues investigating the human, environmental, and geopolitical challenges of the Polar Regions. He also serves as senior advisor to the Center’s Canada Institute. Biette has served as executive director of the Association for Canadian Studies in the United States, and as a political-economic officer at the Consulate General of Canada in New

York City. He is the author of numerous chapters, policy briefs, and op-eds, and appears regularly in U.S. and Canadian media.



Helen Burstin

Helen Burstin, MD, MPH, FACP, is the chief scientific officer of the National Quality Forum (NQF), a not-for-profit membership organization that works to catalyze healthcare improvement through quality measurement and reporting. Prior to her appointment as chief scientific officer, Burstin served as the senior vice president for performance measurement since joining NQF in 2007. In her role, Burstin provides strategic

guidance to all NQF work from the perspective of current and emerging measurement science.



Susan Dentzer

Susan Dentzer is senior policy adviser to the Robert Wood Johnson Foundation, the nation’s largest philanthropy focused solely on U.S. health and health care, and is also one of the nation’s most respected health care journalists and thought leaders. Dentzer served from 2008 to 2013 as the editor-in-chief of *Health Affairs*, the nation’s leading journal of health policy. She also previously led PBS NewsHour’s health unit, reporting

extensively on-air about health care reform debates from 1998 to 2008.



Karen DeSalvo

Dr. Karen DeSalvo is the acting assistant secretary for health in the U.S. Department of Health and Human Services. DeSalvo also remains in her role as the national coordinator for health information technology, where she continues to set high level policy and the strategic direction of the office, including efforts related to interoperability. Before joining the U.S. Department of Health and Human Services, she was health commissioner for

the City of New Orleans, and senior health policy advisor to New Orleans Mayor Mitchell Landrieu, from 2011 to 2014.



Irfan Dhalla

Dr. Irfan Dhalla is Health Quality Ontario’s vice president of evidence development and standards. Dhalla continues to practice general internal medicine at St. Michael’s Hospital, where he cares for inpatients and teaches medical students and residents. He is also an assistant professor in the Department of Medicine at the University of Toronto, with a cross-appointment to the Institute of Health Policy, Management and Evaluation.



Joseph Drozda

Dr. Joseph Drozda is a cardiologist and director of outcomes research at Mercy Health—a four state regional health system headquartered in St. Louis. He is a member of the American College of Cardiology’s board of trustees, is a past chair of the American College of Cardiology’s Clinical Quality Committee, and is the ACC representative to the National Quality Forum, where he chairs the Health Professionals Council.



Victor J. Dzau

Victor J. Dzau is president of the National Academy of Medicine. He served nearly 10 years as chancellor for health affairs at Duke University and president and CEO for Duke University Health System. Before that, Dzau held influential posts with Harvard Medical School, Brigham and Women’s Hospital, and Stanford University. He is an internationally recognized trailblazer in translational research, health innovation, and global health care strategy and delivery.



Michael M. Engelgau

Michael M. Engelgau, MD, MS, is deputy director of the Center for Translation Research and Implementation Science (CTRIS) at the National Heart, Lung, and Blood Institute, part of the National Institutes of Health. As deputy director of CTRIS, Engelgau helps to lead an integrative, trans-Institute effort to advance the translation of scientific discoveries in heart, lung, and blood diseases research to clinical and public health practice nationally and globally.



Suzanne Ffolkes

Suzanne Ffolkes is the vice president of communications of Research!America, the nation's largest nonprofit alliance working to make research for health a higher national priority. As vice president, Ffolkes oversees internal and external communications and marketing strategies to position Research!America as the substantive, go-to resource for members of the alliance, policymakers, media, and the public.

Jaeson T. Fournier

Jaeson Fournier is the chief executive officer of West Side Community Health Services. West Side is the largest Federally Qualified Health Center (FQHC) in Minnesota, providing medical, dental, and behavioral health services through 16 locations in Saint Paul and Ramsey County. Fournier is also the board chair of a Medicaid-focused Accountable Care Organization (ACO), known as the Federally Qualified Health Center Urban Health Network (FUHN). FUHN is a consortium of 10 FQHC organizations in the Twin Cities with 40 metro clinics, many of which are involved in multi-disciplinary collaborative care models, including his own.



John H.V. Gilbert

Dr. John Gilbert has been a seminal leader in the education of health professionals in British Columbia and internationally. In the early part of his career, he pioneered linguistics and psychology as the basis of practice for speech-language pathologists and audiologists. In the latter part of his career, his vision and leadership led to the concept of interprofessional education being developed as a central tenet of team-based collaborative patient-centered practice and care. These concepts are now part of university, college, and institute health sciences training in many places across Canada.



Alan Glaseroff

Dr. Alan Glaseroff is co-director of Stanford Coordinated Care, a service for patients with complex chronic illness. Glaseroff, a member of the Innovation Brain Trust for the UniteHERE Health, currently serves as faculty for the Institute of Healthcare Improvement's "Better Care, Lower Cost" collaborative, and serves as a clinical advisor to the Pacific Business Group on Health "Intensive Outpatient Care Program" CMMI Innovation Grant that completes in June 2015.



Sherry Glied

In August 2013, Sherry Glied became dean of New York University's Robert F. Wagner Graduate School of Public Service. From 1989 to 2013, she was professor of health policy and management at Columbia University's Mailman School of Public Health. She was chair of the department from 1998 to 2009. On June 22, 2010, Glied was confirmed by the U.S. Senate as assistant secretary for planning and evaluation at the Department of Health and Human Services, and served in that capacity from July 2010 through August 2012.



William Golden

William E. Golden, MD, is professor of medicine and public health at the University of Arkansas for Medical Sciences and medical director of Arkansas Medicaid, where he is the clinical lead for the program's multipayer payment reform initiative. Previously, he served as the vice president for clinical quality improvement of the Arkansas Quality Improvement Organizations and designed numerous statewide quality improvement projects.



Michael Green

Michael Green has an international reputation and proven track record of transforming healthcare through the use of digital health. As president and chief executive officer of Canada Health Infoway, he works with Infoway's jurisdictional partners and other key stakeholders to accelerate the development and adoption of digital health in Canada, which will provide clinicians and patients with information they need to support safer care decisions and a more modern and sustainable health care system for all Canadians.



Doris Grinspun

Dr. Doris Grinspun is the chief executive officer of the Registered Nurses' Association of Ontario (RNAO), the professional association representing registered nurses, nurse practitioners, and nursing students in the Province of Ontario. RNAO's mandate is to advocate for healthy public policy and for the role of registered nurses and nurse practitioners. Grinspun assumed this position in April 1996.



Astrid Guttmann

Dr. Astrid Guttmann is chief science officer and senior scientist at the Institute for Clinical Evaluative Sciences, Canada's largest health services and policy research institute. She is a staff physician in the Division of Paediatric Medicine at the Hospital for Sick Children, and an associate professor of paediatrics and health policy, management and evaluation at the University of Toronto. She received her undergraduate degree at Harvard University; a second BA at Oxford University, where she was a Rhodes Scholar; her medical degree from McGill University; and an MSc in epidemiology from McMaster University.



Erika Harding

Erika Harding, MA, received her International Baccalaureate (IB) from the United World College of the American West, a BA in political science from Barnard College, and did her graduate work at the University of New Mexico in Latin American studies. She served as UNM's representative in Mexico, while working as the UNM Latin America Data Base analyst for political and economic issues. She has a long history of work in public education, public health policy, and health education, including working in the areas of reproductive health and melanoma prevention.



Dora Hughes

Dora Hughes, MD, MPH, is a senior medicine and health policy advisor in Sidley Austin's Government Strategies practice. She provides strategic advice to clients across a wide range of issues relating to the implementation of the Patient Protection and Affordable Care Act (ACA), including coverage, health care quality, and innovation, and payment policy and reimbursement. Hughes also counsels clients on issues related to biomedical research and clinical trials, regulatory and approval processes for drugs and devices, including molecular diagnostics, health information technology, and population health.



Martha Huston

Martha Huston is president of Cardinal Health Canada, the leading solution provider for Canada healthcare in the acute, long term care, and alternate care markets. Cardinal Health is a \$103 billion health care services company headquartered in Dublin, Ohio, that improves the cost effectiveness of healthcare. In her current role, she is responsible for creating, communicating, and implementing Cardinal Health Canada's vision, mission, and overall direction.



Shelly Jamieson

Shelly Jamieson is chief executive officer of the Canadian Partnership Against Cancer (the Partnership), an independent organization funded by Health Canada to accelerate action on cancer control for all Canadians. Jamieson also serves on the board of directors of High Liner Foods, the finance committee of the Toronto 2015 Pan Am/Parapan Am Games, the board of the Gordon Foundation, the board of Health Quality Ontario, and is chair of the Ontario Public Service's Amethyst Awards Selection Committee.



Simon Kennedy

Simon Kennedy was named deputy minister of health effective January 21, 2015. Previously, he served as the deputy minister of international trade and as Canada's G-20 sherpa. During his tenure, negotiations were successfully concluded on the Canada-European Union Comprehensive Economic and Trade Agreement. Negotiations were also concluded on the Canada-South Korea Free Trade Agreement, Canada's first free trade agreement in Asia, and the treaty was brought into force on January 1, 2015.



Oliver Kim

Oliver Kim brings nearly fifteen years of health policy experience at the state and federal level. He is also co-founder to the Cross-Border Health Dialogue, an organization that supports dialogue between the United States and other nations around common health priorities. Prior to Cross-Border Health, Kim served as deputy director for the Senate Aging Committee under Chairman Bill Nelson (D-FL).



Eileen Mac Donald

Eileen Mac Donald is president of GS1 Canada, a member of GS1, the world's leading supply chain standards organization. Mac Donald is responsible for leading GS1 Canada's strategic direction and growth by driving organizational planning and priorities in conjunction with board directives. In this role, Mac Donald oversees finance, operations, industry and government relations, corporate affairs, and marketing for GS1 Canada, managing business opportunities and challenges.



Cindy McDaniel

Cindy McDaniel is the current senior vice president of consumer health at The Arthritis Foundation. Through her various roles at The Arthritis Foundation, McDaniel has more than three decades of experience understanding, educating, and empowering people with arthritis to live better. She was the founding editor of *Arthritis Today* magazine in 1987 and became publisher in 2001. She also oversees the Foundation's consumer research initiatives and its nationwide health outreach through numerous tools and channels.



Antonia Maioni

Antonia Maioni is associate vice-principal, research and international relations, at McGill University. She holds a cross appointment as professor in the Department of Political Science and the Institute for Health and Social Policy at McGill University. She also teaches in Fundamentals of Medicine and Dentistry in the Faculty of Medicine and in the International Masters in Health Leadership program in the Desautels Faculty of Management, and is a member of the Research Group in Health and Law in the Faculty of Law.



Tom Marsden

Tom Marsden is the director for global development and business development at Dun & Bradstreet. Marsden helps federal government public health and safety organizations fulfill their missions through the effective use of D&B's business information and data management capabilities. He is a 16-year veteran of D&B, having spent the past 10 years working in the government solutions unit and held prior roles as executive assistant to the EVP of strategic accounts and leader of the electronic licensing business units.



Thomas A. Mason

Dr. Thomas Mason is the chief medical officer and acting director, Office of Programs and Engagement, in the Office of the National Coordinator for Health Information Technology (ONC). Mason leads and champions clinical oversight of ONC programs and clinical coordination within ONC. Mason is a board-certified internist with an emphasis on primary care and preventive medicine with 14 years of clinical experience. Mason also has more than 10 years of additional experience and training in the principles of public health and population medicine.

Paul Messino

Paul Messino, MPP, is the chief of health information technology policy with the Maryland Department of Health and Mental Hygiene. Messino designed and implemented the Medicaid Electronic Health Record (EHR) Incentive Program in Maryland. Since 2010, he has lead teams focused on increasing EHR adoption in Maryland; expanding the functionalities offered to Maryland health care providers by the state's Health Information Exchange; developing an electronic clinical quality measure calculation engine and clinical repository; creating a personal health record for Medicaid recipients in the Long Term Supports Services community; and planning for data-driven decision making within Medicaid.



Kathleen Morris

Kathleen Morris is the vice president of research and analysis at the Canadian Institute for Health Information. She provides leadership for an integrated program of health services and population health initiatives, including indicator development, web-based performance reporting, and analytical reports. She also has responsibility for the data standards and quality analysis that underpin CIHI's work. Morris initially worked with CIHI as a consultant for major database renewal and e-strategy development and implementation. In 2009, she joined CIHI as an employee, and she most recently held the position of director of health system analysis and emerging issues.



Tara Oakman

Tara Oakman, PhD, is a senior program officer at the Robert Wood Johnson Foundation, working to improve the value of the foundation's investments in health and health care and also to help ensure that all young children—supported by their families and communities—have the building blocks for lifelong health and well-being. Prior to joining the foundation in 2013, Oakman served as director of the Quality Team in the Exchange Policy and Operations Group at the Center for Consumer Information and Insurance Oversight (CCIIO) in the Centers for Medicare and Medicaid Services (CMS).



Robin Osborn

Robin Osborn, MBA, has been vice president and director of The Commonwealth Fund's International Program in Health Policy and Practice Innovations since 1997. She has responsibility for the Fund's annual international symposium on health policy, annual international health policy surveys, and comparisons of health systems data. She also oversees the Commonwealth Fund-Nuffield Trust international conferences on quality, the Fund's International Working Group on Quality Indicators, the Harkness Fellowships in Health Care Policy and Practice, and the Australian-American Health Policy Fellowships.



Stephen Ostroff

Stephen Ostroff, MD, is the Food and Drug Administration's acting commissioner of food and drugs. As the top official of the FDA, Ostroff is committed to strengthening programs and policies that enable the agency to carry out its mission to protect and promote the public health. Before being named acting commissioner, Ostroff served as the FDA's chief scientist since January 2014. Ostroff joined FDA in 2013 as chief medical officer in the Center for Food Safety and Applied Nutrition and senior public health advisor to FDA's Office of Foods and Veterinary Medicine.



Robert Pendleton

Robert C. Pendleton, MD, FACP, is associate professor of medicine (clinical) at the University of Utah. After completing his medical school training at Baylor College of Medicine in 1997 and internal medicine residency at the University of Utah in 2000, he began his career as a full-time hospitalist as one of the University of Utah hospitalist co-founders. As a hospitalist, his clinical interests include caring for acutely ill hospitalized adult patients. In addition to serving as a co-director of the hospitalist group, he has recently been appointed as the chief medical quality officer of University of Utah Hospital and Clinics.



Dani Peters

Dani Peters is president of Magnet Strategy Group, a government affairs consulting firm that manages public affairs strategies in Canada and the United States. Prior to founding Magnet Strategy Group, Peters held senior roles in public affairs firms in the U.S. and Canada, concentrating on fields that include innovation, health and life sciences. Peters is also the co-founder of the Cross-Border Health Dialogue, an organization that supports dialogue between Canada, the United States and other nations around common health priorities.



Hoangmai Pham

Hoangmai (Mai) Pham, MD, MPH, is a general internist and the acting chief innovation officer at the Center for Medicare and Medicaid Innovation Center, where she has responsibility for overseeing implementation of the Medicare and CHIP Reauthorization Act, and strategic and operational planning for the center. Pham's previous positions at CMMI were as director of the Seamless Care Models Group, where she was responsible for the design and implementation of payment and care delivery models on accountable care organizations and advanced primary care.



Frank Plummer

Frank Plummer is the chief scientific advisor of the Public Health Agency of Canada, director general of the Centre for Infectious Disease Prevention and Control in Ottawa, and scientific director general of the National Microbiology Laboratory in Winnipeg. He is recognized in Canada and abroad for his work in public health and science, having received numerous honors, including most recently a grant from the Grand Challenges in Global Health of the Gates Foundation for his HIV research, the Rh Institute Award, and many more.



Jeff Richardson

Jeff Richardson has served as the executive director of Mosaic Community Services for 20 years and brings more than 30 years of experience in behavioral health. He has been instrumental in Mosaic's growth to become the largest community-based behavioral health service provider in Maryland, serving more than 27,000 people annually.



Stephen Rosenthal

Stephen Rosenthal is the senior vice president, population health management, for Montefiore's integrated delivery system, and president of CMO, The Care Management Company, LLC, a wholly owned for-profit subsidiary of the Montefiore Health System. Rosenthal has been a leader in the development of programs and initiatives in care management interventions.

These programs and those for the frail and vulnerable populations have supported the growth of Montefiore's Integrated Delivery System, and its 4,900 provider network of physicians, primary care providers, its home health agency, rehabilitation facility, and eight acute care hospitals.



Thomas Scully

Tom Scully is a general partner with Welsh, Carson, Anderson & Stowe, a private equity firm in New York, which is the most active U.S. private equity investor in healthcare. Scully was the administrator of the Centers for Medicare and Medicaid Services from 2001 to 2004. CMS administers Medicare, Medicaid, SCHIP, and is the largest agency in the U.S. Government, spending more than \$1 trillion for fiscal year 2015. At CMS, Scully had an

instrumental role in designing and passing Medicare reform and Medicare Part D legislation, and in making the vast agency more open and accountable to the public.



Hon. Kathleen Sebelius

The Honorable Kathleen Sebelius is one of America's foremost experts on national and global health issues, human services, and executive leadership. As CEO of Sebelius Resources LLC, she provides strategic advice to private companies, non-profit organizations, higher education institutions, and financial investors. Sebelius currently serves as a member of the board of directors of Grand Rounds Inc., Hampton Creek Inc., and

Humacyte Inc., and she is a senior advisor to Enhanced Pharma, Out Leadership, and the Aspen Institute, where she co-chairs the Aspen Health Strategy Group.



Lisa Simpson

Dr. Lisa Simpson is the president and chief executive officer of AcademyHealth. A nationally recognized health policy researcher and pediatrician, she is a passionate advocate for the translation of research into policy and practice. Her research focuses on improving the performance of the health care system and includes studies of the quality and safety of care, health, and health care disparities, and the health policy and system response to childhood obesity.



Jean R. Slutsky

Jean Slutsky is the chief engagement and dissemination officer at the Patient-Centered Outcomes Research Institute (PCORI). She leads PCORI's Engagement Program and its growing dissemination and implementation planning efforts. She also serves as director of PCORI's Communication and Dissemination Research Program. Before joining PCORI, Slutsky directed the Center for Outcomes and Evidence at the Agency for Healthcare Research and Quality, where she conceived and implemented the Effective Health Care program.



Anne Snowdon

Dr. Anne Snowdon has dedicated her career to producing research and advancing innovation to improve the health and wellbeing of Canadians. As professor and academic chair of the World Health Innovation Network at the University of Windsor's Odette School of Business, Snowdon leads the work of the first Canadian health innovation center with formal ties to the United States. She works to build collaborative partnerships between the two countries to advance the health of populations, accelerate health system innovation in both countries to achieve sustainability, economic value, and productivity by providing support for innovators and entrepreneurs to successfully bring their discoveries to the Canadian, U.S., and world markets.



Kathryn Spangler

Kathryn (Katy) Spangler is senior vice president, health policy, for the American Benefits Council. In this role, Spangler directs the development and advocacy of the Council's health policy priorities. Spangler also serves on the advisory board to the University of Michigan Center for Value-Based Insurance Design.



Gregory Taylor

Dr. Gregory (Greg) Taylor is Canada's chief public health officer, appointed on September 24, 2014. Taylor obtained his MD from Dalhousie University in Halifax, where he also completed a family medicine residency. After several years in active primary care in Ontario, he completed a fellowship in community medicine at the University of Ottawa and joined Health Canada's Laboratory Centre for Disease Control. His initial responsibilities focused on cardiovascular disease, and he has been involved with a wide range of federal chronic disease activities.



Peter W. Vaughan

Dr. Peter Vaughan is deputy minister of the Nova Scotia Department of Health and Wellness. Prior to becoming deputy minister, Vaughan was the president, chief executive officer, and medical director of the South Shore District Health Authority. Vaughan's international clinical medical experience spans several jurisdictions in Canada, the United States, Central America, and Europe.



Dave Williams

Canadian astronaut and physician Dr. Dave Williams is the president and CEO of Southlake Regional Health Centre and assistant professor of surgery at the University of Toronto. Prior to joining Southlake, Williams was the director of the McMaster Centre for Medical Robotics at St. Joseph's Healthcare Hamilton, and professor in the Department of Surgery of the Michael G. DeGroot School of Medicine from 2008 to 2011, and held the position of chief medical officer of quality and safety at St. Joseph's Healthcare Hamilton from 2010 to 2011.



Hal Wolf

Hal Wolf is an internationally respected health care and informatics executive. As director of The Chartis Group, Wolf is a leading authority on integrated care models and mHealth development and implementation, working with international health systems and organizations on end-to-end operations, commissioning, data and architectural design.



Janet Yale

Janet Yale currently serves as president and CEO of The Arthritis Society after years of providing results-oriented leadership in c-suite positions in the private, public, and not-for-profit world. An accomplished senior executive with a long history in the telecommunications sector, Yale previously served as executive vice president at TELUS and president and CEO of the Canadian Cable Television Association. A lawyer and economist by training, she worked early in her career as a director general at the CRTC and as general counsel to the Consumers Association of Canada.



Pierre Yong

Pierre L. Yong, MD, MPH, MS, is the director of quality measurement in the Quality Measurement and Value-Based Incentives Group/Center for Clinical Standards and Quality, at the Centers for Medicare & Medicaid Services (CMS). At CMS, he oversees measure development and analyses for a variety of CMS quality reporting and value-based purchasing programs. Previously, Yong was the director of health care quality and outcomes in the Office of the Assistant Secretary of Planning Evaluation at the U.S. Department of Health and Human Services, where he oversaw projects on value-based purchasing, quality, comparative effectiveness research, and data infrastructure for patient-centered outcomes research.

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