Studies Recommending some form of a new PD/Strategic Structure or Organization

Brookings Institution

Lord, Kristin M., *Voices of America: U.S. Public Diplomacy for the 21st Century*, Washington, D.C.: Brookings Institution, 2008. As of September 20, 2010:

 $\frac{http://www.brookings.edu/\sim/media/Files/rc/reports/2008/11_public_diplomacy_lord/11_public_diplomacy_lord.pdf}{diplomacy_lord.pdf}$

Hady Amr, *The Need to Communicate: How to Improve U.S. Public Diplomacy with the Islamic World*, (Washington, DC: Brookings Institution, 2004). As of September 20, 2010: http://www.brookings.edu/~/media/Files/rc/papers/2004/01islamicworld_amr/amr20040101.pdf

Business for Diplomatic Action

America's Role in the World: A Business Perspective on Public Diplomacy. (New York: Business for Diplomatic Action, 2007). As of September 20, 2010:

http://www.businessfordiplomaticaction.org/learn/articles/bdawhitepaper_oct07final.pdf

Center for the Study of the Presidency

D'Hoop, Phyllis, ed. *An Initiative: Strengthening U.S.-Muslim Communications*. Washington, DC: Center for the Study of the Presidency, 2003. As of September 20, 2010: http://www.thepresidency.org/storage/documents/ScienceTechnology2008/Strengthening_US_Muslim_Communications.pdf

Council on Foreign Relations

Independent Task Force on Public Diplomacy Sponsored by the Council on Foreign Relations. *Finding America's Voice: A Strategy for Reinvigorating Public Diplomacy*. New York: Council on Foreign Relations, 2003. As of January 20, 2003:

http://www.cfr.org/content/publications/attachments/public_diplomacy.pdf

Peter G. Peterson, ed, *Public Diplomacy: A Strategy for Reform, Report of an Independent Task Force Sponsored by the Council on Foreign Relations*, (Washington, DC: Council on Foreign Relations, 2002). As of September 20, 2010:

http://ics.leeds.ac.uk/papers/pmt/exhibits/579/Task-force_final2-19.pdf

Center for Security and International Studies:

Armitage, Richard L. and Joseph S. Nye, Jr, eds. *CSIS Commission on Smart Power: A smarter, more secure America*. Washington, DC: Center for Strategic and International Studies, November 2007. As of January 20, 2009:

http://csis.org/files/media/csis/pubs/071106_csissmartpowerreport.pdf

Congressional Research Service

Epstein, Susan B. and Lisa Mages, eds. *Public Diplomacy* http://www.policyarchive.org/handle/10207/bitstreams/2547.pdf

Defense Science Board

Defense Science Board, Report of the Defense Science Board Task Force on Strategic Communication, Washington, D.C., September 2004. As of September 20, 2010: http://www.businessfordiplomaticaction.org/action/2008_01_strategic_co_1c55f0.pdf

———, Report of the Defense Science Board Task Force on Strategic Communication, Washington, D.C., January 2008. As of January 20, 2009: http://www.acq.osd.mil/dsb/reports/ADA428770.pdf

Heritage Foundation:

Helle C. Dale, Patrick Cronin and Stephen Johnson, "Strengthening U.S. Public Diplomacy Requires Organization, Coordination, and Strategy," *The Heritage Foundation*, Backgrounder #1875 (2005), https://s3.amazonaws.com/thf_media/2005/pdf/bg1875.pdf

Public Diplomacy Council

Fulton, Barry, Bruce Gregory, Donna Marie Oglesby, Walter R. Roberts, and Barry Zorthian, "A Dissent: Transformation Not Restoration," dissent to the January 2005 Public Diplomacy Council report, *A Call for Action on Public Diplomacy*, 2005.

Gregory, Bruce, "Public Diplomacy and National Security: Lessons from the US Experience," Small Wars Journal, 2008. As of September 20, 2010:

http://smallwarsjournal.com/blog/journal/docs-temp/82-gregory.pdf

Rand Corporation

Wither Strategic Communication? A Survey of Current Proposals and Recommendations; Christopher Paul; Rand Corporation, 2009. As of September 20, 2010: http://www.rand.org/pubs/occasional_papers/2009/RAND_OP250.pdf

Warner, Leigh, "Center for Global Engagement: A Proposal for the Creation of a Congressionally-Funded Entity", 2008

Report of the Secure Borders and Open Doors Advisory Committee: Preserving our Welcome to the World in an Age of Terrorism, (Washington, DC: U.S. Department of Homeland Security and U.S. Department of State, 2008). As of September 20, 2010:

http://www.dhs.gov/xlibrary/assets/hsac SBODACreport508-compliant version2.pdf

2005 Report of the Advisory Committee on Cultural Diplomacy: Cultural Diplomacy: The Linchpin of Public Diplomacy, (Washington, DC: U.S. Department of State, 2005). As of September 20, 2010:

http://www.state.gov/documents/organization/54374.pdf

Edward Djerejian, ed, *Changing Minds, Winning Peace: A New Strategic Direction for U.S. Public Diplomacy in the Arab and Muslim World*, (Washington, DC: Department of State, 2003). As of September 20, 2010:

http://www.state.gov/documents/organization/24882.pdf