

advancing the dialogue

CANADA INSTITUTE

Report on Activities

OCTOBER 1, 2005 - MARCH 31, 2007



Woodrow Wilson
International
Center
for Scholars

Canada's profile among Americans remains more limited than it should in spite of the enormous trading and cultural relationship between the two countries.

In an effort to highlight the importance of the Canada-U.S. relationship among U.S. policymakers and the informed public, the Canada Institute was founded in 2001. The Canada Institute, an integral program of the Woodrow Wilson International Center for Scholars, promotes a free flow of ideas and policy options for deepening understanding, communication, and cooperation between the United States and Canada by engaging policymakers and members of the scholarly, business, and not-for-profit communities in creative dialogue.

The Canada Institute does not have a policy or legislative agenda. Rather, reflecting the Wilson Center's tradition of providing a non-partisan forum to foster and advance dialogue on important issues of the day, the Canada Institute's programming and publications—both in the United States and in Canada—seek to generate discussion and increase awareness of the bilateral relationship on a broad scope of issues including energy and environmental policy, trade and economic issues, and border security and the shared defense relationship.

The Institute's programs, publications, and partnerships in Canada and the United States consistently encourage open dialogue, bringing to the fore positive as well as critical views on the issue at hand. Outside of Washington, D.C., the Canada Institute strives to encourage a full discussion of bilateral policy by organizing programs throughout Canada that include U.S. perspectives on key bilateral issues.

The Woodrow Wilson International Center for Scholars was established by the United States Congress in 1968 to honor the memory of the 28th president. The Center is headquartered in Washington, D.C., and is the living, national memorial to President Wilson.

The Wilson Center's mission is to commemorate the ideals and concerns of Woodrow Wilson by providing a link between the world of ideas and the world of policy and by fostering research, study, discussion, and collaboration among a broad spectrum of individuals concerned with policy and scholarship in national and international affairs. At the Woodrow Wilson Center, we bring together the thinkers and the doers—policymakers, scholars, journalists, and business leaders—in the hope that a frank and open dialogue will lead to better understanding, cooperation, and public policy.

The Canada Institute, like other programs at the Wilson Center, does not have a legislative or policy agenda. The Canada Institute provides a non-partisan forum to discuss current and emerging issues in the U.S.-Canada relationship, and plays a vital role in highlighting the importance of the most successful bilateral relationship between two neighbors in history.

Since its establishment in 2001, the Canada Institute has become one of the most active programs at the Center, and has emerged as the principal forum in Washington to discuss

issues between our two countries. David Biette and his staff, as well as the scholars affiliated with the Canada Institute, have done an excellent job keeping Canada front and center in the United States. The Canada Institute continues to find ways to reach a broader audience on Canada-U.S. relations through such initiatives as hosting programs outside of Washington, and sending U.S. scholars to Canada to give a different perspective to bilateral issues there.

As always, I am grateful for the invaluable support and guidance the Canada Institute's Advisory Board has provided to me and to David in shaping the direction of the Institute. I must also thank C. Warren Goldring, whose leadership and vision have been essential to the Institute's efforts to expand its programming in Canada.

I would also like to express my appreciation for the generous support of the Canada Institute's donors, particularly the Canadian Imperial Bank of Commerce, and the numerous corporations and individuals who have supported the award dinners, most recently held in Calgary. Their contributions allow the Canada Institute to continue to provide an open forum to discuss the leading bilateral issues of the day. Such a forum offers a unique opportunity to freely exchange ideas and perspectives from both sides of the border so that we maintain an open and strong relationship between our two countries.

Note from Lee H. Hamilton



Lee H. Hamilton
President and Director
Woodrow Wilson International
Center for Scholars

Message from the Canada Institute Director



David N. Biette
Director,
Canada Institute

Through ongoing efforts to expand and enhance our programming, the Canada Institute has emerged as the premier forum in Washington for discussion on bilateral issues between Canada and the United States. We strive to encourage dialogue in all of the Canada Institute's programming and publications, and work to ensure that a variety of stakeholders on both sides of the border—including members of the public, private, and not-for-profit sectors—have an opportunity to voice their opinion, ideas, and concerns on bilateral issues in a non-partisan forum.

Nowhere is the Canada Institute's effort to bring both a Canadian and American perspective on important bilateral issues more evident than in our *One Issue, Two Voices* series. The series takes an idea and looks at it from each side of the Canada-U.S. border—not necessarily from opposite points of view, but from the perspective of the author's country, in order to encourage additional dialogue on the issue. In most cases, the Canada Institute accompanies the release of the publication with a public conference that promotes conversation and enables alternative views to be voiced.

The Canada Institute has continued to expand its already extensive schedule of conferences, seminars, discussions, and briefings, particularly in Canada. Over the past 18 months, we have held high-profile conferences in Toronto, Calgary, Ottawa, and Vancouver, often in partnership with Canadian organizations. Similarly, for our programs held in Washington, the Institute has been fortunate to collaborate closely with other organizations that share our goal of exploring current and emerging issues in Canada-U.S. relations. Our *Cross-Border Forums on Energy Issues* provide an excellent example of the value of building lasting partnerships. The forums have emerged as a regular part of our programming and provide U.S. and Canadian government officials, industry representatives, and energy experts a unique opportunity to discuss a variety of bilateral energy issues. We are grateful to have the Canadian Centre for Energy Information and

Global Public Affairs as partners in producing these forums, and thank our Calgary donors for their ongoing support and assistance in creating this highly successful series.

The Canada Institute also takes full advantage of the Woodrow Wilson Center's resources. At times, we partner with other programs at the Center to host events in an effort to broaden our own programming and reach a greater number of public officials, scholars, and business leaders who may not know that they are actually involved in Canada-U.S. relations. A good example of this was our May 2006 conference on climate change, which we organized with the Center's Environmental Change and Security Program. We are also using our website more and more, to archive webcasts of programs, post presentations, as well as provide links and related publications for those interested in acquiring a deeper understanding of the subjects we address.

Our efforts to improve and broaden our programming are achieved with a talented and dedicated staff. Stephanie McLuhan, our program consultant in Toronto, has continued to do an outstanding job organizing events in Canada since joining the Institute in July of 2005. We also benefit tremendously from the programmatic and development advice of our Toronto consultant Rudyard Griffiths, and the work of the Wilson Center's Development team.

Of course, we recognize that our work would not be possible without the ongoing support of our donors. We are particularly grateful to C. Warren Goldring and the Canada Institute on North American Issues for their generous contributions to our work in Canada, as well as the Canadian Embassy for its financial support of our conferences in Washington. We are also indebted to the corporations and individuals who participated in our Woodrow Wilson Awards dinner in Calgary. Finally, I would like to thank Gerry McCaughey, who serves as chair of the Canada Institute's Advisory Board. His leadership and support have been instrumental to the extraordinary success the Canada Institute has enjoyed this past year and a half.

Canada Institute Mission Statement

The Canada Institute, founded in 2001, seeks to promote debate and analysis of key issues and policy questions of bilateral concern between Canada and the United States; highlight the importance of the U.S.-Canada relationship, both in the United States and in Canada; increase knowledge about Canada among U.S. policymakers; create new channels of communication among scholars, business leaders, public officials, and non-governmental representatives in both countries; generate discussion about future visions for North America; and share relevant programming and publications with the appropriate partners in Canada to encourage dialogue on those issues with Canadian audiences.



Events and Programs: Washington and Canada

This report contains the full list of all programs the Canada Institute produced or co-sponsored from October 2005 through March 2007.



The Canada Institute hosted another successful biennial conference on “The State of the Canada-U.S. Relationship” in partnership with the Association for Canadian Studies in the United States. The conference featured presentations from six Canadian and U.S. academic experts on issues ranging from Canadian-U.S. defense policy to immigration policy and North American energy during a two-day conference held in December 2006. Subject experts from the policy and academic communities critiqued the papers, which will be published as the Thomas O. Enders Issue (named in honor of the late U.S. ambassador to Canada) in the Spring 2007 issue of the *The American Review of Canadian Studies*.

The Canada Institute added three new issue papers to its *One Issue, Two Voices* series. The series brings two authors together to discuss current issues in U.S.-Canada relations from a Canadian and a U.S. perspective, with the aim of generating constructive dialogue. The first new addition (and fourth issue in the series) featured the work of two prominent public opinion researchers, Frank Graves of Ekos Research in Ottawa, and Karolyn Bowman of the American Enterprise Institute in Washington. The authors assessed to what extent differences in the perception of threats explain similar approaches to public safety in Canada and the United States, but varying opinions on foreign and defense policy. This issue was followed by the publication of the fifth installment in April of 2006, “Corporate

Governance in Canada and the United States: A Comparative View.” Professor Jay Lorsch of the Harvard Business School and Edward Waitzer, chair of the Canadian law firm Stikeman Elliott, lent their expertise in corporate governance to examine how Canada and the United States have responded to changes mandated by the *Sarbanes-Oxley Act*, passed by the U.S. government in 2002.

The most recent issue in the series was launched in January 2007, and focused on the topic of intelligence sharing between Canada and the United States. The issue featured the work of two experts in the field of intelligence, authors Robert Henderson, an Ottawa-based senior security analyst and the first senior strategic intelligence analyst with the Canadian Security Intelligence Service (CSIS), and Fred Hitz, former inspector general of the CIA and currently at the University of Virginia School of Law. The Canada Institute, in partnership with the Canadian Center for Intelligence and Security Studies at Carleton University, hosted an event in Ottawa to coincide with the launch of the publication. Henderson and Hitz presented their papers alongside panelists Ron Atkey of Osler, Hoskin & Harcourt in Toronto and Nathalie Des Rosiers, dean of the University of Ottawa’s Faculty of Law.

The Canada Institute continued its close collaboration with the Calgary-based Canadian Centre for Energy Information for several more highly successful *Cross-Border Forums*

on *Energy Issues*. The seventh forum in the series, “Innovation, Science, and Technology: Pathway to Progress in a North American Market,” took place on March 8, 2007. The forum provided 50 Canadian and U.S. government officials, industry representatives, and energy experts an opportunity to discuss promising new energy technology and the government’s role in marketing and distributing innovative energy products.

In addition to raising the profile of Canada in Washington, D.C., the Canada Institute also seeks to consider Canadian viewpoints on important issues and broaden the resulting dialogue beyond the capital. There remains a considerable need to educate and inform both Americans and Canadians of our important and evolving bilateral relationship. To this end, the Institute also carries out programming throughout Canada to highlight U.S. perspectives on key bilateral issues. The Canada Institute has put forward a number of projects and engaged in a series of activities in Canada to address various aspects of the bilateral relationship. In order to effectively coordinate these activities in Canada, the Canada Institute engages the services of a consultant in Toronto and works closely with the Canada Institute on North American Issues (CINAI) to oversee and manage these efforts.


Foremost among such initiatives is an annual public lecture series co-hosted with CINAI, the *C. Warren Goldring Lecture on North American Issues*, which was launched in February 2004 with a lecture by Leon Panetta, White House Chief of Staff to President Clinton and a former Member of Congress. The third Warren Goldring Lecture took place in Toronto on May 1, 2007. U.S. Council on Foreign Relations President Richard N. Haass spoke on “Navigating the Post-Cold War, Post 9-11 World.”

The Canada Institute partnered with CINAI for another conference on “Border Security: the High Stakes for Canada and the United States,” held in Toronto on February 6, 2006. The conference generated a considerable amount of interest in Toronto, as well as detailed media coverage. Other high-profile events held in Canada included a conference in Vancouver on “NAFTA, Softwood, and U.S. Trade Policy,” which provided a much-needed forum to discuss the softwood lumber dispute between Canada and the United States. In October 2006, the Canada Institute, working with the Canadian Defence and Foreign Affairs Institute, brought together a number of prominent U.S. and Canadian academics to assess “Foreign Policy in a Conservative Government: An Interim Report Card.” The event featured a speech by Canada’s then Minister of Foreign Affairs Peter MacKay.



Canada Institute Programs

OCTOBER 1, 2005 THROUGH
MARCH 31, 2007

- *All affiliations in this report reflect the title and affiliation of the individual at the time of the event*
- *Summaries of programs are available on the Canada Institute website, www.WilsonCenter.org/Canada*
- *Unless otherwise noted, events took place in Washington, D.C., at the Woodrow Wilson Center*
-  *indicates webcast of event is archived at the Canada Institute website*



John Manley

EVENTS IN CANADA

The Future of Intelligence in Canada-U.S. Relations

NOVEMBER 8, 2005

Toronto

Co-sponsored with the Couchiching Institute on Public Affairs

Reid Morden, former director of the Canadian Security Intelligence Service (CSIS), former deputy minister of foreign affairs

Threat Perceptions in Canada and the United States

NOVEMBER 30, 2005

Ottawa

Celebration of EKOS Research's 25th Anniversary

Karlyn Bowman, resident fellow, American Enterprise Institute
Frank L. Graves, president, EKOS Research Associates Inc.
David Biette, director, Canada Institute, Woodrow Wilson Center

Understanding America

Dinner series for corporate and government leaders

JANUARY 17, 2006

Canadian Imperial Bank of Commerce, Toronto

Speaker: **James Carville**, American political consultant and commentator

Border Security: The High Stakes for Canada and the United States in the 21st Century

FEBRUARY 6, 2006

Toronto

Co-sponsored with the Toronto Board of Trade

Pamela Wallin, former television journalist and Canadian consul general in New York City (moderator)

Hon. John Manley, former deputy prime minister of Canada

Hon. Tom Ridge, former U.S. secretary of Homeland Security; former governor of Pennsylvania

Woodrow Wilson Forum on NAFTA, Softwood, and U.S. Trade Policy

FEBRUARY 16, 2006

Pan Pacific Hotel, Vancouver, B.C.

Welcoming Remarks

Jake Kerr, managing partner, Lignum Forest Products LLP

David Biette, director, Canada Institute, Woodrow Wilson Center

Panel I: Does Canada Matter? Does NAFTA Matter? Is NAFTA a Problem in Canada-U.S. Relations?

Colin Campbell, Canadian Research Chair in U.S. Government and Politics, University of British Columbia (chair)

Gary Hufbauer, Reginald Jones Senior Fellow, Peterson Institute for International Economics

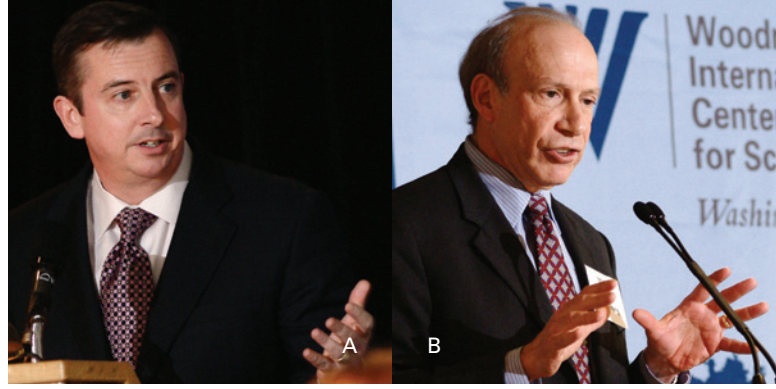
Jon R. Johnson, partner, Goodmans LLP

John Dickson, deputy chief of mission, U.S. Embassy in Ottawa



Pamela Wallin

A. Ed Gillespie
B. Ira Shapiro



Panel II: The Politics of U.S. Trade Policy: Constituencies, Lobbying, and Political Responses

Paul Quirk, Phil Lund Chair in U.S. Politics and Representation, University of British Columbia (chair)
Ira Shapiro, Greenburg Traurig LLP
Robert Kyle, partner, Hogan & Hartson LLP

Timothy Punke, partner, Preston Gates Ellis LLP

Panel III: The Softwood Challenge: Can We Move Forward?

Don Wright (chair)

Daowei Zhang, professor of forest economics and policy, Auburn University

James Shepherd, president & CEO, Canfor

G. Cornelis van Kooten, professor and Canada Research Chair, Department of Economics, University of Victoria

Luncheon Address: How important to the United States is its relationship with Canada?

Ed Gillespie, Quinn Gillespie & Associates LLC, and former chairman, Republican National Committee



William H. Donaldson

The Challenge of Achieving Effective Corporate Governance in an Increasingly Competitive Global Environment

APRIL 12, 2006

Toronto

Luncheon program in Toronto, co-sponsored with the World Trade Centre, Toronto, the Richard Ivey School of Business at the

University of Western Ontario, and the Canada Institute on North American Issues

William H. Donaldson, former chairman, U.S. Securities and Exchange Commission

Carol Stephenson, dean, Richard Ivey School of Business, University of Western Ontario (moderator)

Understanding America

Dinner series for corporate and government leaders

SEPTEMBER 12, 2006

Canadian Imperial Bank of Commerce, Toronto

Speaker: **Brent Scowcroft**, former United States national security advisor

Foreign Policy Under a Conservative Government: An Interim Report Card

OCTOBER 30, 2006

Ottawa

Co-sponsored with the Canadian Defence and Foreign Affairs Institute, the Centre for Security and Defence Studies at Carleton University's Norman Paterson School of International Affairs; the Institut québécois des hautes études internationales at Université Laval; Queen's University's Centre for International Relations; the Chaire de recherche du Canada en politiques étrangère et de défense canadiennes at the Université du Québec à Montréal; the Groupe d'étude et de recherche sur la sécurité internationale/Research Group in International Security; the Centre for International Governance Innovation (CIGI); and the Institute for Research on Public Policy (IRPP)

William Hogg, Research Group in International Security and Bishop's University (moderator)

Greg Lyle, Innovative Research Group Inc.

Hon. John Manley, McCarthy Tétrault

David Pratt, Advisor to the Secretary General and Special Ambassador for the Canadian Red Cross

Jean-Jacques Blais, former chair, Pearson Peacekeeping Centre

Kim Richard Nossal, Queen's University

Denis Stairs, Dalhousie University

David Biette, Woodrow Wilson International Center for Scholars

Paul Cellucci, McCarter & English (Boston)

Paul Frazer, The Livingston Group (Washington, D.C.)

Ben Stancati, Colorado Technical University

Hon. Peter MacKay, Minister of Foreign Affairs and Minister of the Atlantic Canada Opportunities Agency

Charles Pentland, Queen's University

Adam Chapnick, Canadian Forces College (Toronto)

Bruce Jones, New York University

Gordon Smith, University of Victoria

Gérard Hérvouet, Université Laval

Louise Beaudoin, Université du Québec à Montréal

Jean-Christophe Boucher, Université Laval

Stéphane Roussel, Université du Québec à Montréal

David Dymont, University of Ottawa

Nelson Michaud, École nationale d'administration publique

Peter Harder, Foreign Affairs Canada

David Bercuson, University of Calgary

Stéphane Roussel, Université du Québec à Montréal

Paul Heinbecker, Wilfrid Laurier University and Centre for International Governance Innovation (CIGI)

Understanding America

Dinner series for corporate and government leaders

NOVEMBER 20, 2006

Canadian Imperial Bank of Commerce, Toronto

Speaker: **Hon. Thomas Ridge**, former governor of Pennsylvania and secretary of Homeland Security

Canada-U.S. Bilateral Security and Intelligence Relations

One Issue, Two Voices publication launch

JANUARY 29, 2007

Ottawa

Ronald Atkey, senior partner, Osler, Hoskin & Harcourt LLP, Toronto

Nathalie Des Rosiers, dean, Faculty of Law, University of Ottawa

Robert Henderson, international security analyst, R+E+A Group of Consultants

Frederick Hitz, professor, University of Virginia School of Law

Martin Rudner, director, Canadian Centre of Intelligence and Security Studies, Norman Paterson School of International Affairs, Carleton University



Tom Ridge



Frederick Hitz

ENERGY

Fourth Woodrow Wilson Center Cross-Border Forum on Energy Issues Discovering the Possibilities of North American Petroleum Production 📺

OCTOBER 17, 2005

Co-sponsored with the Canadian Centre for Energy Information, with support from Suncor Energy, Petro-Canada, BP, the Canadian Embassy in Washington, and Foreign Affairs Canada.

Lee H. Hamilton, president and director, Woodrow Wilson Center

Hon. Greg Melchin, minister of energy, Government of Alberta

David W. Conover, principal deputy assistant secretary, policy and international affairs, U.S. Department of Energy

Aidan Mills, vice president, business and strategy development, BP Americas Oil Supply and Trading

Mike Ashar, executive vice president, refining and marketing, Suncor Energy

Lloyd Bryne, managing director, Morgan Stanley

Andrew Stevens, vice president, corporate planning and communications, Petro-Canada

Greg Stringham, vice president, Canadian Association of Petroleum Producers (moderator)



Colleen Killingsworth



Aidan Mills,
Hon. Greg Melchin

Welcoming Remarks

Hon. Frank McKenna, Ambassador of Canada to the United States

Overview of Forum Discussion

Greg Stringham, vice president, Canadian Association of Petroleum Producers

Overview of U.S. Energy Policy Act

Robert Ebel, chairman, Energy Program, Center for Strategic and International Studies

Keynote Address

Hon. Orrin G. Hatch, U.S. Senator (R-Utah)

Fifth Woodrow Wilson Center Cross-Border Forum on Energy Issues Investing in the North American Electricity System 📺

MARCH 2, 2006

Co-sponsored with the Canadian Centre for Energy Information and the Embassy of Canada in Washington, in partnership with the Canadian Electricity Association and Global Public Affairs, with support from Powerex Corp., KeySpan Energy, and Hydro-Québec

Welcoming Remarks

David Biette, director, Canada Institute, Woodrow Wilson Center
Colleen Killingsworth, president, Canadian Centre for Energy Information

Overview of the Cross-Border Electricity Market

Hans Konow, president, Canadian Electricity Association



Xavier Chen
Jennifer Turner

Panel Remarks

Kevin M. Kolevar, director, Office of Electricity Delivery and Energy Reliability, U.S. Department of Energy, “U.S. Electricity Policy since the Energy Policy Act of 2005”

Rick Jennings, assistant deputy minister, energy supply and conservation, Ontario Energy, “Challenges and Opportunities in Ontario’s Electricity Sector”

Joseph Welch, president, International Transmission Company, “The Real Reasons behind Transmissions Underinvestment”

Linda Chambers, executive vice president, generation technology and supply chain management, TransAlta, “Investing in the Cross-Border Electricity Market: A Canadian Perspective”

John Thorndike, vice chairman, investment banking, Merrill Lynch, “Investing in the North American Electricity System: Investors’ Perspective”

Richard Sergel, president and CEO, North American Electric Reliability Corporation, “Electric Reliability Standards—Raising the Bar”

Closed Door Discussion

Barbara Kates-Garnick, vice president, corporate affairs, KeySpan Energy (moderator)

Luncheon Program

Tom Parkinson, president, Hydro One; chairman, Canadian Electricity Association

Jon Allen, chargé d’affaires, Embassy of Canada in Washington

Keynote Address

Hon. Samuel W. Bodman, secretary, U.S. Department of Energy

Competition or Cooperation for Energy: China and the North American Response

MARCH 29, 2006

Co-sponsored with the Wilson Center’s China Environment Forum

Xavier Xinhua Chen, vice president, energy market and strategy, BP China

Wenran Jiang, acting director, China Institute, and associate professor of political science, University of Alberta

Jeff Logan, senior associate, climate and energy, World Resources Institute

Jennifer Turner, director, China Environment Forum, Woodrow Wilson Center

Sixth Woodrow Wilson Cross-Border Forum on Energy Issues Security and Assurance of the North American Energy System: Assuring the Capacity to Withstand Disruptions to Our Energy System: The Outlook for Public-Private Cooperation 🇺🇸

OCTOBER 12-13, 2006

Co-sponsored with the Canadian Centre for Energy Information, in partnership with Global Public Affairs, The Energy Council, and the Embassy of Canada in Washington, with support from TransCanada and the British Columbia Transmission Company

Opening Remarks

David Biette, director, Canada Institute, Woodrow Wilson Center

Colleen Killingsworth, president, Canadian Centre for Energy Information



Linda Chambers

Panel Discussion

Tom DiNanno, deputy assistant secretary for infrastructure protection, U.S. Department of Homeland Security

Michael Armstrong, vice president, emergency management and homeland security, ICF International

Patrick Currier, associate, Van Ness Feldman

Paul MacGregor, vice president, operations and engineering services, TransCanada Energy

Representative John Smith, Louisiana House of Representatives and past chair, The Energy Council

Matt Morrison, executive director, Pacific Northwest Economic Region

Ed Tymofichuk, division manager, transmission system operations, Manitoba Hydro

David Nevius, senior vice president, North American Electric Reliability Corporation

Brian Gabel, vice president, corporate services, and chief financial officer, British Columbia Transmission Company

David Dismukes, associate director and professor, Center for Energy Studies, Louisiana State University

James Young, special adviser to the minister, Public Safety and Preparedness Canada (moderator)

Paul Connors, counsellor, economic and energy policy, Embassy of Canada in Washington

Wyoming Senator Hank Coe, chair, The Energy Council

Hon. Dave Mackenzie, parliamentary secretary to the minister of public safety

A. John Smith
B. Dave MacKenzie
C. Patrick Currier,
Paul MacGregor



**Seventh Woodrow Wilson
Center Cross-Border Forum
on Energy Issues
Innovation, Science and Technology
in Energy: Pathway to Progress
in a North American Market 📺**

MARCH 8, 2007

Co-sponsored with the Canadian Centre for Energy Information and Global Public Affairs, in partnership with the Canadian Embassy in Washington, with support from BP Canada Energy Company and BP America.

Opening Remarks

David Biette, director, Canada Institute, Woodrow Wilson Center
Colleen Killingsworth, president, Canadian Centre for Energy Information



Anita Perry

Panel Discussion

Graham Campbell, director general, Office of Research and Development, Natural Resources Canada

David Pumphrey, deputy assistant secretary, U.S. Department of Energy

Alison Scott, deputy minister, Department of Energy, Government of Nova Scotia

Dan Desmond, deputy secretary, Energy and Technology Office, Department of Environmental Protection, Commonwealth of Pennsylvania

Anita Perry, vice president, government and public affairs, BP Canada

Stan Rosinski, program manager, technology innovation, Electric Power Research Institute

Dennis Ray, executive director, Power Systems Engineering Research Center, University of Wisconsin—Madison

Steve Fine, vice president, Energy and Resources Practice, ICF International

Michael Raymont, CEO, EnergyINET (moderator)

POLITICS AND POLICY

Electoral Reform in the United States: Lessons from the Canadian Experience

DECEMBER 12, 2005

John Courtney, public policy scholar, Woodrow Wilson Center, and professor *emeritus*, Department of Political Science, University of Saskatchewan

Richard Katz, professor, Department of Political Science, Johns Hopkins University

Donley Studlar, Eberly Distinguished Professor of Political Science, West Virginia University

Canada's Winter Election: What to Expect of Canada's Government and Canadian Foreign Policy in 2006? 🎥

JANUARY 27, 2006

Co-sponsored with the Canadian American Business Council

John Wright, Ipsos-Reid, "Overview and Political Significance of the Election Outcome"

Understanding America

Dinner series for corporate and government leaders

JANUARY 17, 2006

Canadian International Bank of Commerce, Toronto

Speaker: **James Carville**, American political consultant and commentator

Jason Kenney,
John Duffy



Jason Kenney, MP (Calgary Southeast), and **John Duffy**, StrategyCorp, “What to Expect of Canada’s Conservative Minority Government”

Andrew Cohen, Carleton University, and **Gordon Giffin**, McKenna Long & Aldridge, “Implications for Canadian Foreign Policy and Canada-U.S. Relations”

Woodrow Wilson Forum on NAFTA, Softwood, and U.S. Trade Policy

FEBRUARY 16, 2006

(See *Events Held in Canada*, p. 7)

The Green Revolution in Cuba

Environmental Film Festival Screening and Discussion

MARCH 17, 2006

Co-sponsored with the Wilson Center’s Environmental Security and Change Program

Kathryn Fuller, Woodrow Wilson Center public policy scholar; former head of the World Wildlife Fund

David Suzuki, Canadian Broadcasting Corporation

Changing the Face of Canada-U.S. Relations

APRIL 6, 2006

Co-sponsored with the Carleton University Alumni Association

Andrew Cohen, associate professor, Department of Journalism, Norman Paterson School of International Affairs, Carleton University

Ethnohistorical Evidence and Aboriginal Claims in Canada and the United States: A Review of Past and Present First Nations, Métis, and Tribal Claims

MAY 4, 2006

Co-sponsored with the Wilson Center’s Division of United States Studies

Arthur J. Ray, professor of history, University of British Columbia; Woodrow Wilson Center fellow

Alexandra Page, attorney, Indian Law Resource Center

Dianne Newell, director, Peter Wall Institute of Advanced Studies, University of British Columbia

Kathleen Bragdon, professor of anthropology, College of William and Mary

Darlene Johnston, professor of law, University of Toronto, member of Chippewas of Nawash First Nation

Clem Chartier, president of the Métis National Council of Canada

Lawrence Rosen, William Nelson Cromwell Professor of Anthropology, Princeton University; adjunct professor of law, Columbia Law School; Woodrow Wilson Center fellow

Climate Change Politics in North America 🏠

MAY 18-19, 2006

Co-sponsored with the Wilson Center’s Environmental Change and Security Program and the University of New Hampshire



A



B

A. David Suzuki
B. Andrew Cohen



A. Clem Chartier
B. Alexandra Page

Climate Politics in North America

Henrik Selin, Boston University, and

Stacy VanDeveer, University of New Hampshire, “The State of Play”

Peter Stoett, Concordia University, “Canada, Kyoto, and the Conservatives”

Tim Kennedy, Global Public Affairs (discussant)

California and the Northeast: Out in Front on Climate

Alexander Farrell, University of California, Berkeley, “The Political Economy of California and West Coast Climate Action”

Henrik Selin, Boston University, and **Stacy VanDeveer**, University of New Hampshire, “Climate Leadership in Northeast North America”

Julie Anderson, Union of Concerned Scientists (discussant)

Climate Politics in the Private Sector and On Campus

David Levy, University of Massachusetts, Boston, “U.S. Business Strategies and Climate Change”

Virginia Haufler, University of Maryland, “Insurance and Reinsurance in a Changing Climate”

Dovev Levine, University of New Hampshire, “Climate Action on Campus”

Truman Semans, PEW Climate Center (discussant)

Policymaking Leadership in States, Provinces and Individuals

Barry Rabe, University of Michigan, “Second Generation Climate Policies

in the States: Proliferation, Diffusion, and Regionalization”

Susi Moser, National Center for Atmospheric Research, “Communicating about Climate and Motivating Citizen Action”

Andrew Aulisi, World Resources Institute (discussant)

NAFTA and Continental Energy Politics

Michele Betsill, Colorado State University, “NAFTA as a Forum for CO2 Permit Trading?”

Simone Pulver, Brown University, “Energy and Climate Politics in Mexico”

Ian Rowlands, University of Waterloo, “Renewable Energy Politics across Borders”

Joe Dukert, independent energy consultant (discussant)

Proceedings from this conference were published as an Occasional Paper, available at www.wilsoncenter.org/canada.

Old Friends, New Opportunities: The Importance of the Canadian-American Relationship 🇺🇸

JUNE 20, 2006

A Director's Forum with His Excellency

Michael Wilson, Ambassador of Canada to the United States

Foreign Policy Under a Conservative Government: An Interim Report Card

OCTOBER 30, 2006

(See *Events Held in Canada*, p. 8)



Capt. (N) Richard Bergeron (CF)

SECURITY AND DEFENSE

The Future of Intelligence in
Canada-U.S. Relations
NOVEMBER 8, 2005
(See *Events Held in Canada*, p. 7)

Threat Perceptions in Canada
and the United States
One Issue, Two Voices
publication launch 📖
NOVEMBER 10, 2005

Karlyn Bowman, resident fellow,
American Enterprise Institute
Frank L. Graves, president, EKOS
Research Associates Inc.
Gavin I. Cameron, associate professor,
Department of Political Science,
University of Calgary
Lynn Jennings, Homeland Security
Initiative, Council for Excellence in
Government

Threat Perceptions in Canada
and the United States
NOVEMBER 30, 2005
(See *Events Held in Canada*, p. 7)

Border Security: The High Stakes
for Canada and the United
States in the 21st Century
FEBRUARY 6, 2006
(See *Events Held in Canada*, p. 7)

The Outlook for Canada-U.S.
Defense Cooperation
The Bi-National Planning
Group: Final Report 📖
APRIL 26, 2006
Capt. (N) Richard Bergeron (CF), co-
director, Bi-National Planning Group

Capt. Pamela McClune (USN), co-
director, Bi-National Planning Group
Joseph T. Jockel, director, Canadian
Studies Program, St. Laurence
University, and visiting professor,
Canadian Forces College
Col. (Ret.) John Orr, research fellow,
Centre for Foreign Policy Studies,
Dalhousie University

Stabilization and Reconstruction
Operations in Post-Conflict and
Crisis Zones: The Challenges of
Military and Civilian Cooperation 📖
JUNE 7, 2006

Welcoming Remarks
Lee H. Hamilton, president and
director, Woodrow Wilson Center

*Civil-Military Relations in the Field:
Challenges and Opportunities*
Frederick Barton, senior adviser
and co-director, Post-Conflict
Reconstruction Project, Center for
Strategic and International Studies
(chair)
Linda Robinson, author and senior
writer, *U.S. News and World Report*
H. Roy Williams, president, Center for
Humanitarian Cooperation
Paula Loyd, civil-military affairs
officer, U.N. Mission to Afghanistan

*Lessons Learned: Implications
for Policy, Decision-making, and
Establishing Best Practices*
Howard Wolpe, director, Africa
Program; director, Project on

Lynn Jennings



Frank L. Graves

Maryse Robert



Leadership and Building State Capacity, Woodrow Wilson Center (chair)

Col. John F. Agoglia, director, U.S. Army and Peacekeeping and Stability Operations Institute

Julia Taft, interim president and CEO, InterAction

Robert M. Perito, senior program officer, Center for Post-Conflict and Peace Stability Operations, U.S. Institute of Peace

Closing Remarks

Howard Wolpe, director, Africa Program; director, Project on Leadership and Building State Capacity, Woodrow Wilson Center

Understanding America

Dinner series for corporate and government leaders

SEPTEMBER 12, 2006

Canadian Imperial Bank of Commerce, Toronto

Speaker: **Brent Scowcroft**, former U.S. national security adviser

Understanding America

Dinner series for corporate and government leaders

NOVEMBER 20, 2006

Canadian Imperial Bank of Commerce, Toronto

Hon. Thomas Ridge, former governor of Pennsylvania and secretary of Homeland Security

Canada-U.S. Bilateral Security and Intelligence Relations *One Issue, Two Voices* *publication launch*

JANUARY 29, 2007

(See *Events Held in Canada*, p. 9)



Louis Bélanger

ECONOMIC AND TRADE ISSUES

Woodrow Wilson Forum on NAFTA, Softwood, and U.S. Trade Policy

FEBRUARY 16, 2006

(See *Events Held in Canada*, p. 7)

NAFTA and the Future of Trade Governance 🗣️

MARCH 13, 2006

Co-sponsored with the Wilson Center's Mexico Institute

NAFTA: A Sustainable Institution?

Louis Bélanger, former Wilson Center public policy scholar and professor, Université Laval

NAFTA and the Tools for Modern Trade Governance

Isabel Studer, research director, Commission for Labor Cooperation (chair)

Mark Nguyen, senior policy adviser, international trade, Bryan Cave LLP, "Innovations and Innovating Processes in Trade Governance"

Robert Wolfe, associate professor and MPA program director, School of Policy Studies, Queen's University, "Decision Making and Negotiations"

Sidney Weintraub, William E. Simon Chair in Political Economy,



Barb Isman

Center for Strategic and International Studies, “The United States and the Institutionalization of Trade Governance”

NAFTA and the Future of Trade Liberalization

Carol Wise, Woodrow Wilson Center public policy scholar and associate professor, School of International Relations, University of Southern California (chair)

Gustavo Vega, professor and director of the Center for International Studies, El Colegio de México, “NAFTA’s Dispute Settlement System, Under Stress”

Donald Mackay, director, Washington office, Centre for Trade Policy and Law, Carleton University, “A Common External Tariff without a Customs Union?”

Maryse Robert, acting chief, trade section, Organization of American States, “Adjusting NAFTA to the Post-NAFTA Web of Free Trade Agreements”

The Challenge of Achieving Effective Corporate Governance in an Increasingly Competitive Global Environment

APRIL 12, 2006

(See *Events Held in Canada*, p. 8)

The Sarbanes-Oxley Act and Corporate Governance in Canada and the United States One Issue, Two Voices publication launch

APRIL 28, 2006

New York City

Co-sponsored with the Canadian Consulate General in New York, the

Canadian Association of New York Foundation, and Stikeman Elliott LLP
Edward J. Waitzer, chair, Stikeman Elliott LLP

Jay Lorsch, Louis Kirstein Professor of Human Relations, Harvard Business School

The Emergence of Cross-Border Regions between Canada and the United States

MAY 23, 2006

Co-sponsored with the Smart Border North Working Group at the Center for Strategic and International Studies, at CSIS

Jean-Pierre Voyer, André Downs, and Christian Boucher, Policy Research Initiative

Cross-Border Forum on Agricultural Interdependence: Challenges and Opportunities

JUNE 29, 2006

Co-sponsored with the Government of Alberta and Miller & Chevalier Chartered

Opening Remarks:

Joseph B. Gildenhorn, chairman, Woodrow Wilson Center Board of Trustees

Charles F. “Chuck” Conner, deputy secretary, U.S. Department of Agriculture

Hon. Shirley McClellan, Alberta deputy premier and minister of finance

Canada–U.S. Agricultural Interdependence and Market Integration

The Oilseeds Market in Canada and the United States: Prospects for convergence?

Thomas Hammer, president, National Oilseeds Processors Association



Hon. Shirley McClellan



Hon. Bob Goodlatte

Barbara Isman, president, Canola Council of Canada

Livestock, Beef, and Animal Feed Market: Market trends, policy challenges, and regulatory obstacles

Darcy Davis, chairman, Alberta Beef Producers

Greg Doud, chief economist, National Cattleman's Beef Association

Policy and Regulatory Responses: Toward a North American Framework?

Prospects for Regulatory Convergence and Harmonization

Charles Lambert, acting undersecretary for marketing and regulatory programs, U.S. Department of Agriculture

Brian Evans, chief veterinary officer of Canada, Canadian Food Inspection Agency

North America's Farm Policy and Agricultural Competitiveness in Light of Global Trade Policy Dynamics

Hon. Doug Horner, Alberta minister of agriculture, food and rural development

Jon Huenemann, principal, International Department, Miller & Chevalier Chartered

Keynote Luncheon

Michael Van Dusen, deputy director, Woodrow Wilson Center

Hon. Ralph Klein, Premier of Alberta

Hon. Bob Goodlatte, chair, Agriculture Committee, U.S. House of Representatives

China: NAFTA's Fourth Partner

OCTOBER 23, 2006

Co-sponsored with the Mexico Institute

Welcoming Remarks

David Biette, director, Canada Institute, Woodrow Wilson Center

Andrew Selee, director, Mexico Institute, Woodrow Wilson Center

Panelists

William Martin, lead economist, Development Research Group, the World Bank

Enrique Dussel Peters, professor of economics, Universidad Nacional Autónoma de México

Paul Evans, co-CEO and chairman, executive committee, the Asia-Pacific Council of Canada

Kent Hughes, director, Project on Science, Technology, America, and the Global Economy, Woodrow Wilson Center

Carol Wise, associate professor, School of International Relations, University of Southern California; former Woodrow Wilson Center public policy scholar (moderator)

Michael Van Dusen,
Hon. Ralph Klein



GENERAL TOPICS

Book Launch: *Creating Diversity Capital: Transnational Migrants in Montréal, Washington, and Kyiv* 📖

JANUARY 26, 2006
Co-sponsored with the Kennan Institute

Author
Blair Ruble, director, Kennan Institute, Woodrow Wilson Center

Discussants
Dominique Arel, associate professor of political science and chair of Ukrainian Studies, University of Ottawa
Audrey Singer, immigration fellow, Metropolitan Policy Program, Brookings Institution

Author's Conference in preparation for the Thomas O. Enders issue of *The American Review of Canadian Studies* 📖
DECEMBER 14-15, 2006

Welcoming Remarks
David Biette, director, Canada Institute, Woodrow Wilson Center

Munroe Eagles, professor, Department of Political Science, and interim associate dean of sponsored programs and research, College of Arts and Sciences, University at Buffalo

Authors
Lisa Young, associate professor, Department of Political Science, University of Calgary
Kim Richard Nossal, professor and chair, Department of Political Studies, Queen's University
Érick Duchesne, associate professor, Department of Political Science, Université Laval
Ron Schmidt, professor, Department of Political Studies, California State University, Long Beach
Joseph Dukert, independent energy consultant
Allen Springer, professor, Department of Government and Legal Studies, Bowdoin College

Discussants
Richard Katz, professor and graduate director, Department of Political Science, Johns Hopkins University
Patrick Basham, director, Center for Representative Government, Democracy Institute
Grant Aldonas, Scholl Chair in International Business, Center for Strategic and International Studies



A. Grant Aldonas
B. Diddy R.M. Hitchens
C. Allen Springer
D. Lisa Young



Allan Gottlieb,
Christopher Ogden

Margie McHugh, co-director,
National Center on Immigrant
Immigration Policy, Migration Policy
Institute

Gerald Baier, visiting assistant
professor of Canadian studies
and political science, Center for
International Studies, Yale University

Sigrid Anna Johnson, counsellor
and head of section (Fisheries and
Environment), Embassy of Canada in
Washington

Diddy R.M. Hitchins, MBE, president,
Association for Canadian Studies
in the United States (ACSUS),
professor *emerita*, University of Alaska
Anchorage (moderator)

Book Launch: *The Washington Diaries 1981-1989* 📖

JANUARY 16, 2007

Allan Gottlieb, former Canadian
Ambassador to the United States

Christopher Ogden, former journalist
for *TIME Magazine*

The Black Canadian Experience: From the Underground Railroad to Black Canadian Studies Today

MARCH 1-2, 2007

Part One: Book Launch and Discussion

*Co-sponsored with the Wilson Center's
Division of United States Studies, the
African American Studies Department
at the University of Maryland, and the
African American Resource Center at
Howard University*

"I've Got a Home in Glory Land: A Lost Tale of the Underground Railroad"

Karolyn Smardz-Frost, author and
executive director, Ontario Historical
Society

E. Ethelbert Miller, director, African
American Resource Center, Howard
University

Harvey Amani Whitfield, assistant
professor of history, University of
Vermont

Margie McHugh, co-director,
National Center on Immigrant
Immigration Policy, Migration Policy
Institute

Gerald Baier, visiting assistant
professor of Canadian studies
and political science, Center for
International Studies, Yale University

Sigrid Anna Johnson, counsellor
and head of section (Fisheries and
Environment), Embassy of Canada in
Washington

Diddy R.M. Hitchins, MBE, president,
Association for Canadian Studies
in the United States (ACSUS),
professor *emerita*, University of Alaska
Anchorage (moderator)



Ron Schmidt



Margie McHugh

Karolyn Smardz-Frost



Book Launch: *The Washington Diaries 1981-1989* 📖

JANUARY 16, 2007

Allan Gotlieb, former Canadian Ambassador to the United States

Christopher Ogden, former journalist for *TIME Magazine*

The Black Canadian Experience: From the Underground Railroad to Black Canadian Studies Today

MARCH 1-2, 2007

Part One: Book Launch and Discussion

Co-sponsored with the Wilson Center's Division of United States Studies, the African American Studies Department at the University of Maryland, and the African American Resource Center at Howard University

"I've Got a Home in Glory Land: A Lost Tale of the Underground Railroad"

Karolyn Smardz-Frost, author and executive director, Ontario Historical Society

E. Ethelbert Miller, director, African American Resource Center, Howard University

Harvey Amani Whitfield, assistant professor of history, University of Vermont

Part Two: Seminar on Black Canadian Studies

In cooperation with the National Park Service, Washington, D.C., Service Office (WASO)–Park History Division, and the National Park Service Office of the Chief Information Officer

Opening Remarks

David Biette, director, Canada

Institute, Woodrow Wilson Center

Peter Hanes, National Park Service

Panel Discussion

C.R. Gibbs, historian of the African diaspora

Karolyn Smardz-Frost, executive director, Ontario Historical Society

Anthony Sherwood, actor, director, filmmaker (Toronto)

Harvey Amani Whitfield, assistant professor of history, University of Vermont

John W. Franklin, program manager, National Museum of African American History and Culture, Smithsonian Institution

Part 3: Films

Preview of *Black, Copper & Bright: The District of Columbia's Black Civil War Regiment* (Three Dimensional Publishing Productions)

C.R. Gibbs, historian/writer (moderator and discussant)

Honour Before Glory (Anthony Sherwood Productions)

Anthony Sherwood, filmmaker (moderator and discussant)

Freedom's Land: Canada and the Underground Railroad (Canadian Broadcasting Company TV)

Anthony Sherwood, filmmaker (moderator and discussant)



C.R. Gibbs

Biennial conference of the
Association for Canadian Studies
in the United States (ACSUS)

NOVEMBER 18, 2005

St. Louis, Missouri

David Biette participated in a round-
table discussion exploring ways to
enhance Canadian studies programs
across the United States

Discussion on Canada-U.S. relations

JANUARY 19, 2006

Ottawa, Ontario

David Biette participated in a meeting
on Canada-U.S. relations sponsored by
the Privy Council Office for directors
general of communications across the
Canadian government, and for assistant
deputy ministers from various minis-
tries of the Canadian government

*"À Droite Toute ? Le Conservatisme
et la société américaine"*

FEBRUARY 9, 2006

Montreal, Quebec

*Conference organized by the Observatoire
sur les États-Unis of the Chaire Raoul-
Dandurand en études stratégiques et diplo-
matiques, Université du Québec à Montréal*

David Biette served as chair of the
panel "Gulliver Déconnecté : L'effet
du conservatisme sur les relations
États-Unis-Canada et États-Unis-
Europe," with Philippe Lagassé,
Carleton University; Carl Grenier,
Conseil du Libre-échange pour
le bois d'oeuvre; Louis Balthazar,
Observatoire sur les États-Unis,
UQÀM; Barthélémy Courmont,
Institut des Relations Internationales
et Stratégiques, IRIS, Paris

Monthly Men's Breakfast Group

APRIL 6, 2006

Alexandria, Virginia

David Biette gave a talk on "Canada
Today" at the Old Presbyterian
Meeting House

American Council for Québec
Studies Conference

OCTOBER 14, 2006

Cambridge, Massachusetts

Plenary Session: "An Analysis of
Québec's New International Policy"

David Biette participated in plenary
roundtable analyzing the recently-
released document on Quebec's
new international policy" with
Marc T. Boucher, École nationale
d'administration publique; Earl Fry,
Brigham Young University; and Louis
Balthazar, Observatoire sur les États-
Unis, UQÀM

The Other Side of the Line: The
Future of U.S.-Canada Relations
Conference organized by the
School of International and Area
Studies, University of Oklahoma

NOVEMBER 30, 2006

Norman, Oklahoma

David Biette discussed "Bumps in the
Road: Challenges to Canada-U.S.
Trade," on the panel, "Differences
Between Canadians and Americans"

Briefing Canada-U.S. relations

JANUARY 24, 2007

Washington, D.C.

David Biette participated in a briefing
on Canada-U.S. relations for Monique
Gagnon-Tremblay, Québec minister
of international relations

Select Participation in External Events and Conferences



Briefings, Visitor Programs, and Internal Events

Briefing on Canada-U.S. relations
Université Laval journalism students
OCTOBER 18, 2005

Briefing on Canada-U.S. relations
Washington Center "NAFTA
Leaders" Interns
NOVEMBER 28, 2005

U.S. Department of
State International Visitor
Leadership Program
JANUARY 9, 2006
Gerard Bourdeau, deputy minister,
international and intergovernmental
affairs, Province of Alberta

Meeting and Discussion
FEBRUARY 27, 2006
Marie Bountrogianni, minister of
intergovernmental affairs and minister
responsible for democratic renewal,
Government of Ontario

U.S. Department of
State International Visitor
Leadership Program
FEBRUARY 28, 2006
Barry McNamar, assistant director of
development, The Fraser Institute

Briefing on Canada-U.S. relations
Washington Center "NAFTA
Leaders" Interns
MARCH 6, 2006
David Biette, director, Canada
Institute, Woodrow Wilson Center
Kate Brick, program assistant, Mexico
Institute, Woodrow Wilson Center
Christophe Leroy, program associate,
Canada Institute, Woodrow Wilson
Center
Carol Wise, public policy scholar,
Woodrow Wilson Center

Meeting and Discussion
MARCH 23, 2006
Hon. Bryon Wilfert, M.P., P.C.

Briefings on Canada-U.S. relations,
the U.S. Congress, and lobbying
Meeting with students from
the University of Toronto
APRIL 3, 2006
Monty Tripp, Wexler & Walker Public
Policy Associates
Don Wolfensberger, director,
Congress Project, Woodrow Wilson
Center
Carol Wise, public policy scholar,
Woodrow Wilson Center
David Biette, director, Canada
Institute, Woodrow Wilson Center
Lee H. Hamilton, president and direc-
tor, Woodrow Wilson Center

Briefing on Canada-U.S. relations
Meeting with students from the
Killam Fellowships Program
APRIL 21, 2006

Meeting and Discussion
MAY 5, 2006
Hon. Roy Cullen, M.P., P.C.

Meeting and Discussion
JUNE 26, 2006
Denis Herard, Alberta Minister of
Advanced Education

U.S. Department of
State International Visitor
Leadership Program
JUNE 27, 2006
David Morley, departmental senior
policy adviser, Office of the Canadian
Minister of State (Infrastructure and
Communities)

Briefing on NAFTA
Washington Center “NAFTA
Leaders” Interns

JULY 17, 2006

Presentation on Canada-
U.S. relations
Global Young Leaders
Conference participants

AUGUST 1, 2006

David Biette, director, Canada
Institute, Woodrow Wilson Center
Frédéric Gagnon, junior scholar,
Canada Institute; Chaire Raoul-
Dandurand, UQÀM

Luncheon and Discussion
on Canada-U.S. relations

DECEMBER 7, 2006

Ambassador Frank McKenna

Meeting with Students from the
Killam Fellowships Program

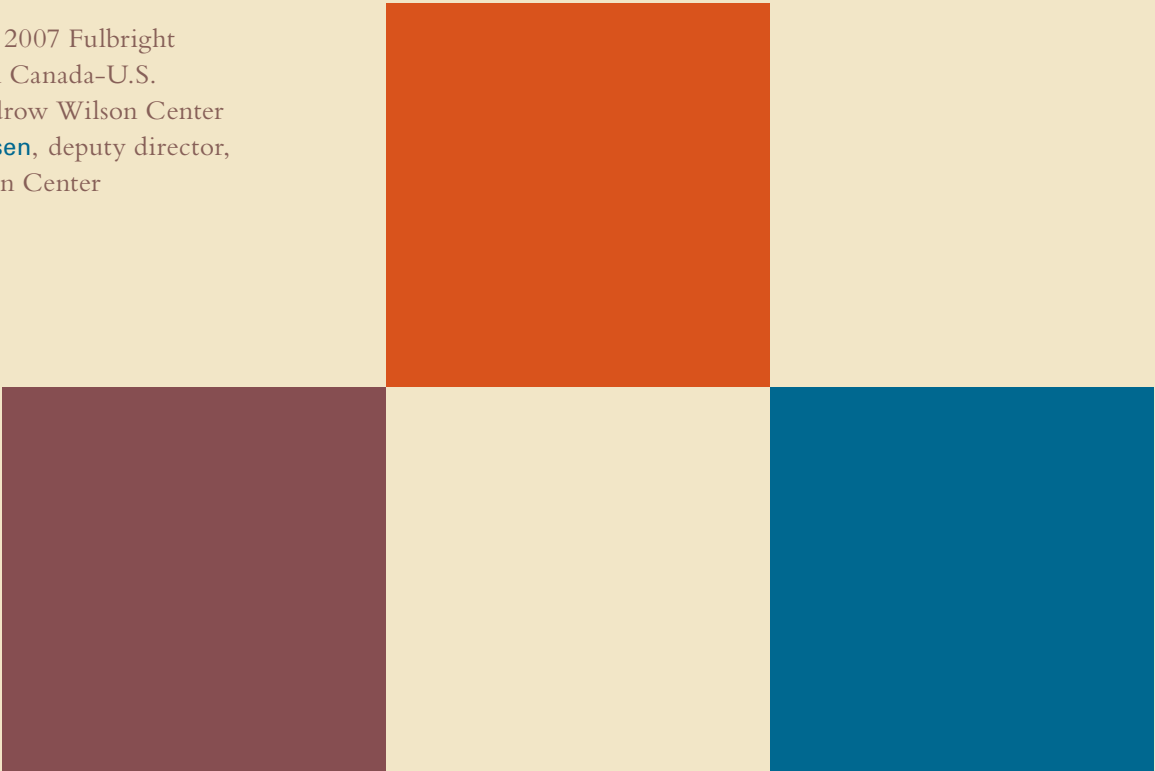
MARCH 20, 2007

David Biette, director, Canada
Institute, Woodrow Wilson Center
Sharon McCarter, director, Outreach
and Communications, Woodrow
Wilson Center
Ted McDorman, 2007 Fulbright
Visiting Chair in Canada-U.S.
Relations, Woodrow Wilson Center
Michael Van Dusen, deputy director,
Woodrow Wilson Center

Briefing on Canada-U.S. relations,
Mexico-U.S. relations
Meeting with students from
the University of Toronto

MARCH 26, 2007

David Biette, director, Canada
Institute, Woodrow Wilson Center
Andrew Selee, director, Mexico
Institute, Woodrow Wilson Center
Robert Litwak, director, International
Security Studies Program, Woodrow
Wilson Center
Lee H. Hamilton, president and direc-
tor, Woodrow Wilson Center



Media

The Canada Institute's Calgary Awards dinner generated considerable media coverage in Canada, particularly in Alberta. The *Calgary Herald* featured Prime Minister Stephen Harper's remarks at the dinner as a leading story on October 6, 2006, and also included an article in the same issue, entitled, "Hockey bridged the special bond," by the recipient of the 2006 Woodrow Wilson Award for Corporate Citizenship, Harley Hotchkiss. The Canada Institute's program on "Intelligence Sharing between Canada and the United States: A Matter of National Survival," held in collaboration with the Canadian Centre of Intelligence and Security Studies at Carleton University and the Canada Institute on North American Issues, also garnered wide media coverage. Media attendance at the event included CPAC and several American and Canadian print journalists.

Outside of the Institute's programs, the announcement that former Alberta Premier Ralph Klein will join the Canada Institute as a public policy scholar in the fall of 2007 was featured prominently in the Canadian media. The story was covered by numerous provincial newspapers, and was one of the leading stories in the *National Post* on August 26, 2006.

Noteworthy Media Stories Mentioning the Canada Institute

Paul Koring, "Canadian vote chance to end 'petty rancour' with Bush team," *The Globe and Mail*, December 28, 2005

Sun Media Corporation, "Positive signs of friendlier times," *The Brockville Recorder and Times* (Ontario), October 10, 2006

Beth Gorham, "Softwood lumber accord seen near," *The Canadian Press*, April 27, 2006

John Ibbitson, "The sound of Canada's silence," *The Globe and Mail*, December 19, 2006

Tim Harper, "Driving out the 9/11 myth...yet again," *Toronto Star*, June 21, 2006

James Morrison, "Personal diplomacy," *The Washington Times*, January 25, 2007

CanWest News Services, "Klein looks forward to retirement job at prestigious think-tank," *Times Colonist* (Victoria, British Columbia), August 25, 2006

Bruce Cheadle, "Former senior CIA official wants to give Arar case higher profile in U.S.," *Canadian Press NewsWire*, January 29, 2007

Jason Fekete, "Canada will be leader: Harper: PM honored for contribution on world stage," *Calgary Herald*, Friday, October 6, 2006

Patricia Best, "Lecture series grabs Washington heavy hitter," *The Globe and Mail*, March 28, 2007

"Oil patch pitch takes wing," *Calgary Sun*, March 9, 2007



Rt. Hon. Stephen Harper

Other Media Outlets that have featured scholars and staff of the Wilson Center’s Canada Institute or reported on Canada Institute programs:

<i>Agence France Presse – English</i>	<i>Omaha World Herald</i>
<i>Arizona Republic</i>	<i>Ottawa Citizen</i>
<i>Associated Press</i>	<i>Press News Limited</i>
<i>Boston Globe</i>	<i>Radio-Canada</i>
<i>CBC News</i>	<i>Report on Business Television</i>
<i>CBC Radio and Television</i>	<i>Star Phoenix</i> (Saskatoon)
<i>Calgary Herald</i>	<i>Sans Frontières</i> (Radio-Canada)
<i>Calgary Sun</i>	<i>Seattle Times</i>
<i>Canada News Wire</i>	<i>Stratford Beacon Herald</i> (Ontario)
<i>Canadian Press</i>	<i>The Brockville Recorder and Times</i>
<i>CanWest News</i>	(Ontario)
<i>Charlotte Observer</i>	<i>The Gazette</i> (Montreal)
<i>Chicago Tribune</i>	<i>The Globe and Mail</i>
<i>CIMW</i> (Montreal)	<i>The Province</i> (Vancouver)
<i>CKLW</i> (Windsor)	<i>The Record</i> (Kitchener-Waterloo, Ontario)
<i>CKNW</i> (Vancouver)	<i>The Standard</i> (St. Catharines, Ontario)
<i>Comtex News Network</i>	<i>The State</i> (Columbia, South Carolina)
<i>Cross Country Checkup with Rex Murphy</i> (CBC Radio)	<i>Times-Argus</i> (Montpelier, Vermont)
<i>CTV</i>	<i>Times Colonist</i> (Victoria, B.C.)
<i>Daily Miner and News</i> (Kenora, Ontario)	<i>The Washington Times</i>
<i>Detroit Free Press</i>	<i>Toronto Star</i>
<i>Global TV</i>	<i>Toronto Sun</i>
<i>Halifax Chronicle Herald</i>	<i>TV5</i> (Montreal, Quebec)
<i>Halifax Daily News</i>	<i>USA Today</i>
<i>Hamilton Spectator</i>	<i>Vancouver Sun</i>
<i>Kansas City Star</i>	<i>Yahoo! News</i>
<i>La Presse</i>	
<i>Macleans</i>	
<i>National Interest</i>	
<i>National Post</i>	

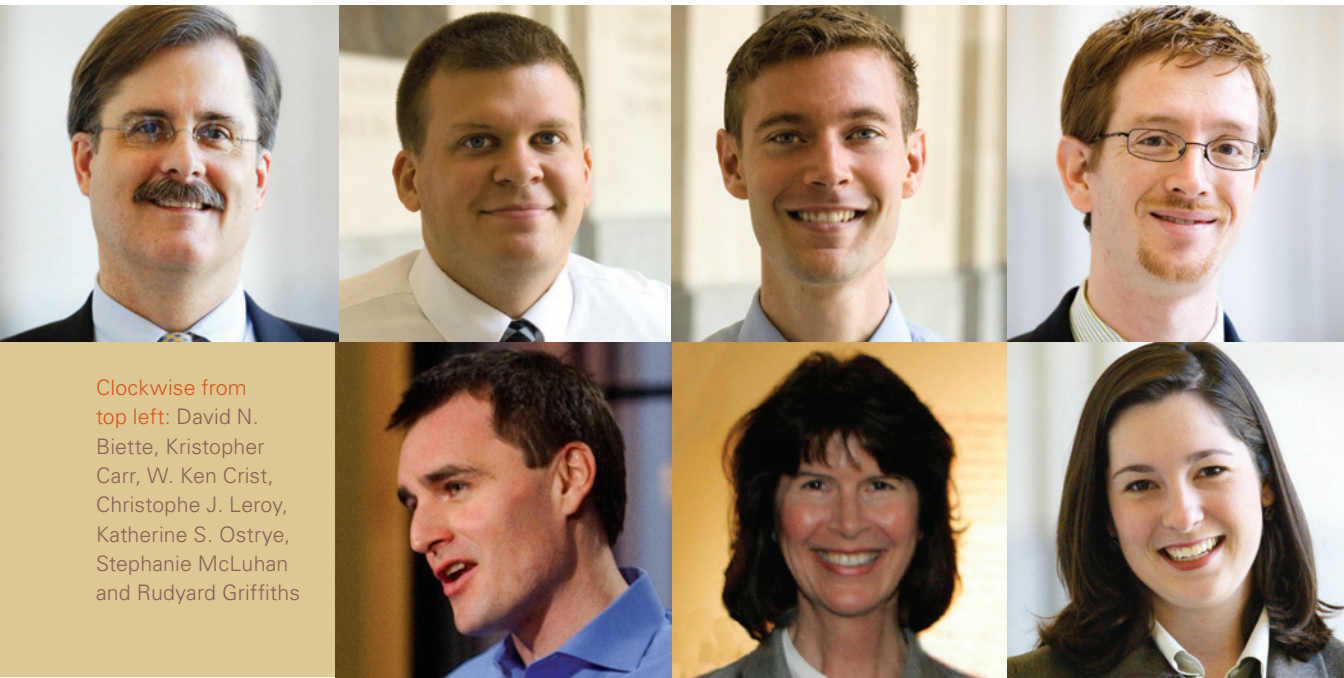
In addition, the *Globe and Mail* carried Lee Hamilton’s regular column on foreign affairs.



Staff

David N. Biette, Director
Kristopher Carr, Program Assistant
(starting September 2006)
W. Ken Crist, Program Associate
(starting March 2007)
Christophe J. Leroy, Program
Associate (until July 2006)

Katherine S. Ostrye, Program
Associate (until January 2007)
Stephanie McLuhan, Program
Consultant, Toronto
Rudyard Griffiths, Consultant, Toronto
Atlee Clark, Intern (2005–2006)



Clockwise from
top left: David N.
Biette, Kristopher
Carr, W. Ken Crist,
Christophe J. Leroy,
Katherine S. Ostrye,
Stephanie McLuhan
and Rudyard Griffiths

Financial
Statement

As a result of the success of our fundraising efforts in Calgary, the Canada Institute has established an endowment to help underwrite fellowships at the Center for Canadian scholars and to develop Wilson Center programs in Calgary and other parts of Alberta.

Canada Institute Restricted Fund Balance as of September 30, 2005	\$455,865.00
FY2006 Canada Institute Net Revenue	\$843,205.00
FY2006 Canada Institute Program Expenses	
Salary and Benefits	\$234,005.93
Travel (Program and Guests)	49,410.04
Program and Related Expenses	328,579.85
Indirect Costs	143,364.00
Printing and Supplies	21,061.18
Canada Institute Restricted Fund Balance as of September 30, 2006	\$522,649.00

The Canada Institute of the Woodrow Wilson International Center for Scholars receives a very limited federal (U.S.) appropriation for a few conferences each year. The bulk of its funding comes from corporate and individual donations, a gift from the Government of Canada, as well as the proceeds of Woodrow Wilson Awards Dinners held in Canada.

“Canada-U.S. Relations: Important Topics,” introduction to the Thomas O. Enders Issue on the State of the Canada-United States Relationship, David Biette and C.L. Higham, *The American Review of Canadian Studies*, Vol. 35, No. 2 (Summer 2005)

Karlyn Bowman and Frank Graves, “Threat Perceptions in the United States and Canada: Assessing the Public’s Attitudes Toward Security and Risk in North America,” *One Issue, Two Voices*, Issue 4 (October 2005)

Dwight N. Mason, “Foreign and Defense Policies of an Independent Quebec,” *Occasional Paper Series* (January 2006)

The Canada Institute of the Woodrow Wilson International Center for Scholars, “Advancing the Energy Dialogue,” *Woodrow Wilson Center Cross-Border Forum on Energy Issues*, proceedings from forums four, five, and six, Washington, D.C. (March 2006)

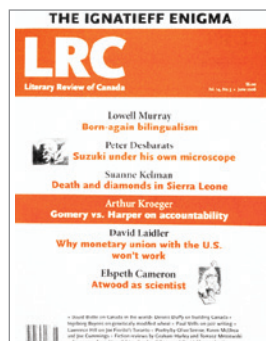
Jay W. Lorsch and Edward J. Waitzer, “Corporate Governance in Canada and the United States: A Comparative View,” *One Issue, Two Voices*, Issue 5 (April 2006)

David Biette, “Whatever Happened to Canada?” *Literary Review of Canada*, Vol. 14, No.5 (June 2006)

Henrik Selin and Stacy D. VanDeveer, eds., “Climate Change Politics in North America: The State of Play,” *Occasional Paper Series* (October 2006)

Frederick Hitz and Robert Henderson, “Intelligence Sharing between Canada and the United States: A Matter of National Survival,” *One Issue, Two Voices*, Issue 6 (January 2007)

Publications



Scholars

The Canada Institute hosted another distinguished group of scholars and fellows during the last 18 months.

John Courtney, professor emeritus at the University of Saskatchewan's Political Science Department, joined the Woodrow Wilson Center as a Public Policy Scholar for four months in October 2005. His research focused on "Electoral Reform: Canada in a Comparative Perspective." While at the Center, Courtney was involved in a number of Canada Institute programs and discussed his own research at a panel discussion held on December 12, 2005. Joining him on the panel to assess a number of changes to Canada's electoral system were Richard Katz of the Johns Hopkins University and Donley Studlar of West Virginia University. We convinced John to stay past his departure date to study and comment on the January 2006 Canadian federal election.

The Canada Institute also welcomed **Arthur Ray** of the University of British Columbia, who was in residence as a Woodrow Wilson Fellow from September 2005 to May 2006. Professor Ray's research project centered on examining ethnohistorical evidence of aboriginal land claims, with case studies from the United States, Canada, Australia, and New Zealand.

Carol Wise, associate professor at the School of International Relations at the University of Southern California, joined the Center in January 2006 as a Public Policy Scholar. Her research explored the impact of "The Politics of Divergence in North America." Following the end of her tenure in June of 2006, Professor Wise returned to the Center in October for a panel assessing the

impact of Chinese activity on the North American market.

The Canada Institute has since welcomed Public Policy Scholar **Brian Stevenson** and the Woodrow Wilson Center Fulbright Visiting Research Chair in Canada-United States Relations **Ted McDorman**. Professor Stevenson, then with the University of Alberta, was in residence from June through August of 2006, researching "Canada-U.S. Relations in a Changing World." Professor McDorman of the Faculty of Law at the University of Victoria arrived at the Center in January 2007 to conduct research on the law and politics of the Canada-U.S. ocean relationship. McDorman took full advantage of his time at the Center, participating in a number of programs, as well as taking the opportunity to discuss his research at an event held on April 10, 2007, at the Center, with U.S. and Canadian government officials, as well as members of the academic community, and the private sector.

In keeping with its mission statement to create new channels of communication designed to promote debate and analysis of key issues of concern between Canada and the United States, the Canada Institute launched its Quebec Junior Scholars Program in 2006. **Frédéric Gagnon**, a doctoral candidate at the Université du Québec à Montréal, was the first junior scholar of the program and was in residence from May to August of 2006. His research assessed the actions taken by the U.S. Senate Foreign Relations Committee and President George W. Bush's National Security Policy since 9/11.



Arthur Ray

Fellow, September 2005–May 2006
Professor of History, University of British Columbia, and co-editor, *Canadian Historical Review*

Project: “History Wars” and Human Rights: Aboriginal Rights Claims in the United States, Canada, Australia, and New Zealand”



Carol Wise

Public Policy Scholar, January 2006–June 2006
Associate Professor, School of International Relations, University of Southern California

Project: “The Politics of Divergence in North America”

Public Policy Scholars and Fellows



Frédéric Gagnon

Canada Institute Junior Scholar, May 2006–August 2006
Université du Québec à Montréal, Raoul Dandurand Chair in Strategic and Diplomatic Studies

Project: “From Compliance to Resistance: The U.S. Senate Foreign Relations Committee and George W. Bush’s National Security Policy Since 9/11”



Brian Stevenson

Public Policy Scholar, June 2006–August 2006
Associate Professor, School of Business, University of Alberta, Canada

Project: “Canada–U.S. Relations in a Changing World”



Ted McDorman

Fulbright Visiting Research Scholar in Canada–U.S. Relations, January 2007–May 2007
Professor, Faculty of Law, University of Victoria

Project: “Oceans and Sovereignty: Approaches to Canada–U.S. Ocean Disputes”

Past Scholars and Fellows

Stephen Clarkson (2000–2001, 2003)

Professor of Political Economy, University of Toronto.
“Continental Governance in North America after NAFTA”

Charles-Philippe David (2003)

Chaire Raoul-Dandurand en études stratégiques et diplomatiques, Université du Québec à Montréal
Changes in Foreign Policy Decision-Making under the Clinton Administration

Reginald Stuart (2004)

Professor of History and Political Studies, Mount Saint Vincent University, Halifax, Nova Scotia
“Dispersed Relations: Americans, Canadians, and North America’s Perforated Border”

The Rt. Hon. Joe Clark (2004)

Former Prime Minister of Canada
A study of the institutions and management of the Canada–U.S. bilateral relationship and a comparison of lobbying practices in Ottawa and Washington

Michael Hart (2005)

Simon Reisman Chair in Trade Policy and Distinguished Fellow, Center for Trade Policy and Law, Norman Paterson School of International Affairs, Carleton University
“Canada, the USA, and the Political Economy of Proximity, Identity, and Well-Being”

Stephen Brooks (2005)

Professor, University of Windsor and Adjunct Professor, University of Michigan
“Unquiet Diplomacy: The Ambassadorship of A. Paul Cellucci, 2001–2005”

Louis Bélanger (2005)

Associate Professor of Political Science, Université Laval
“Redesigning NAFTA? The Future of Economic Governance in North America”

Jake Kerr,
Keith Mitchell



Gerry McCaughey

Advisory Board Members

Gerry McCaughey, chair (President and CEO, CIBC)
C. Warren Goldring, vice chair (Retired Chairman of the Board, AGF Management)
Louise Beaudoin (Former Quebec Minister of International Relations; CERIUM, Université de Montréal)
Cal Bricker, PhD (Vice President, Public Affairs, Waste Management of Canada Corporation)
William Campbell (Senior Advisor, JPMorgan Chase)
Simon Cooper (President and COO, The Ritz-Carlton Hotel Company)
Thomas d’Aquino (Chief Executive and President, Canadian Council of Chief Executives)
Wendy Dobson, PhD (Institute for International Business, Rotman School of Management, University of Toronto)
Robert J. Foster (President, Capital Canada Limited)
Paul D. Frazer (The Livingston Group LLC)
Anne Golden, CM, PhD (President and CEO, The Conference Board of Canada)
Krystyna Hoeg (Toronto)
John Hunkin (Toronto)
John C. Kerr, CM, OBC, LLD (Chairman, Lignum Investments Ltd.)
Luc Lavoie (Executive Vice President, Quebecor)
Larry Light (President & CEO, Arcature)
David Mann, QC (Counsel, Cox Hanson O’Reilly Matheson)
Fred P. Mannix (Chairman/Director, Mancal Corporation)
Lorna R. Marsden, CM, PhD (York University)
A. Keith Mitchell, QC (Managing Partner, Farris, Vaughan, Wills & Murphy LLP)

Matt Mosteller (Senior Director of Business Development, Resorts of the Canadian Rockies)
Angus Reid, PhD (CEO, Angus Reid Strategies)
Michael J. Sabia (President and CEO, BCE Inc.)
Brian Segal (President and CEO, Rogers Publishing Limited)
Gérald R. Tremblay, QC (Partner, McCarthy Tétrauld LLP)
Pamela Wallin, OC (New York City)
Jaime Watt (Principal, Navigator Limited)
Jodi White (President, Public Policy Forum)
John Wright (Senior Vice President, Public Affairs, Ipsos Reid Corporation)

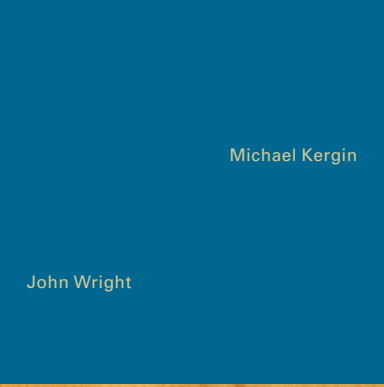
U.S. Ambassadors
Hon. David H. Wilkins
Hon. Paul Cellucci
Hon. Gordon Giffin
Hon. James Blanchard
Hon. Peter Teeley
Hon. Edward Ney

Canadian Ambassadors
Hon. Michael Wilson
Hon. Frank McKenna
Hon. Michael Kergin
Hon. Raymond Chrétien
Hon. John de Chastelain
Hon. Derek Burney, OC
Hon. Allan Gotlieb, CC, MA, LLD

Honorary Members
Richard F. Haskayne, OC (Haskayne and Partners)
Hon. Peter Lougheed, PC, CC, QC (Bennett Jones, former premier of Alberta)



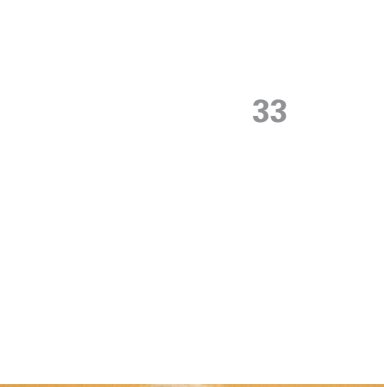
Michael Kergin



John Wright



Robert J. Foster



Wendy Dobson



Gordon Giffin



Jodi White



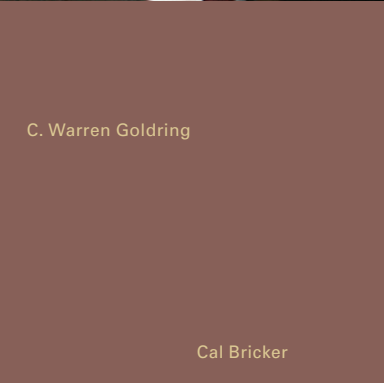
C. Warren Goldring

Cal Bricker

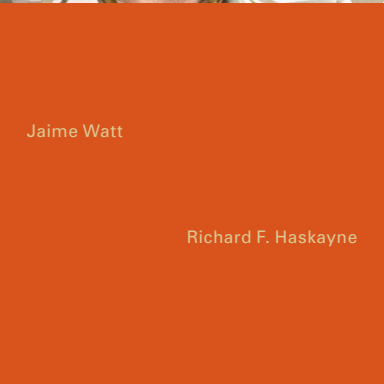


Jaime Watt

Richard F. Haskayne



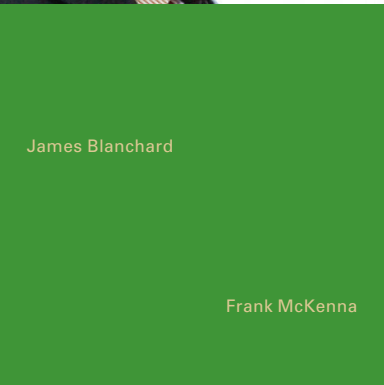
Anne Golden



James Blanchard



Frank McKenna



Frank McKenna



Support

It is in gratitude to our supporters in Calgary, where we held the Woodrow Wilson Awards Dinner in 2006, that we have featured the City of Calgary and the Province of Alberta in some of the photos in this Report on Activities.

Nothing undertaken by the Wilson Center's Canada Institute would be possible without the extraordinary generosity of its donors, in particular those Canadian businesses and individuals who see the importance of a strong bilateral relationship and the need for Canada to be a subject of discussion among American policymakers.

Working with the Development Office of the Wilson Center, the Canada Institute hosted an awards dinner on October 5, 2006, in Calgary. The event presented the Woodrow Wilson Award for Public Service to the Prime Minister of Canada, Stephen Harper, and the Woodrow Wilson Award for Corporate Citizenship to Harley N. Hotchkiss, chairman of the National Hockey League Board of Governors.

In 2005, two awards dinners were held in Canada. The Toronto dinner, held on May 13, 2005, presented both the Hon. William Davis, former premier of Ontario, and The Hon. Hilary M. Weston, C. M., O. Ont., former Lieutenant-Governor of Ontario, with the Woodrow Wilson Award for Public Service, and W. Galen Weston with the Woodrow Wilson Award for Corporate Citizenship. The Vancouver dinner, held on September 29, 2005, presented the Hon. Michael Harcourt, former premier of British Columbia, with the Woodrow Wilson Award for Public Service, and William Sauder with the Woodrow Wilson Award for Corporate Citizenship.

Donors

Patrons

Balmon Investment Ltd.
Bell Canada Enterprises Inc.
Bennett Jones LLP
Burnet, Duckworth & Palmer LLP
Calgary Flames Hockey Club
Canaccord Capital Inc.
Canadian Imperial Bank of Commerce
Canadian Natural Resources Ltd.
Edco Financial Holdings Ltd.
Enbridge Inc.
EnCana Corp.
Foreign Affairs and International Trade Canada
Government of Alberta
Imperial Oil Ltd.
International Forest Products Ltd.
Matco Investments Ltd.
Mr. and Mrs. Mac Van Wielingen
National Bank Financial
National Hockey League Foundation
Power Corporation of Canada
RBC Capital Markets
Scotia Waterous
T. Boone Pickens
The Calgary Zoo
TransAlta Corp.
TransCanada Corp.
University of Calgary

Corporate Supporters

AMGEN Canada Inc.
Apache Canada Ltd.
Argo Sales Ltd.
ATW Associates Ltd.
CTVglobemedia Inc.
Big Rock Brewery
Blake, Cassels & Graydon LLP
BMO Capital Markets
Booth Creek Management Corporation
Borden Ladner Gervais LLP
BP America
BP Canada Energy Company
British Columbia Transmission Company
Calgary Olympic Development Association
Calgary TELUS Convention Centre
Campbell Family Foundation
Canadian Association of Petroleum Producers
Canadian Bankers Association
Canadian Centre for Energy Information
Canadian Energy Pipeline Association
Canadian Forest Oil Ltd.
Canadian National Railway Company
Canadian Pacific Railway
Connacher Oil & Gas Limited
ConocoPhillips
Coril Holdings Ltd.
Court of Queen's Bench of Alberta

DSI Estate Planning Inc.
Duke Energy
DWB Oil and Gas Consulting Ltd.
Egon Zehnder International Inc.
Ernst & Young
Felesky Flynn LLP
FirstEnergy Capital Corp.
Fluor Canada Ltd.
Fording Canadian Coal Trust
Fortune Industries Ltd.
Global Public Affairs
Hamilton Hall Soles / Ray & Berndston Inc.
Haskayne & Partners
Hockey Canada
Hotchkiss Brain Institute
Hydro-Québec
KERN Partners Ltd.
KeySpan Energy
KPMG LLP
Krakiwsky Consultants Ltd.
McClelland & Stewart Ltd.
McLean & Partners Wealth Management
Melcor Developments Ltd.
MetroZone
Mon-Oil Ltd.
Nexen Inc.
O'Rourke Engineering Ltd.
Osler, Hoskin & Harcourt LLP
Pacific Newspaper Group
Paramount Oil and Gas Ltd.
Penn West Energy Trust
Peters & Co. Limited
Petrobank Energy and Resources Ltd.
Petro-Canada
Pfizer Canada Inc.
Powerex Corp.
PricewaterhouseCoopers
Provident Energy Trust
RayQuest Holdings Ltd.
Sauder Industries Ltd.
Shaw Communications Inc.
SNC-Lavalin Inc.
Sproule Associates Limited
Suncor Energy Inc.
The Calgary Foundation
The Energy Foundation
University of Lethbridge
University of New Hampshire
University of Oklahoma
Vancouver City Savings Credit Union
Working Enterprise Ltd.
Ziff Energy Group

Individual Supporters

John Allan
Steve Anderson
William Bell
Patrice Merrin Best
Dave Bustos

Russell Cameron
Colin Campbell
Ronald Chase
E. Churchill and P. Higgins
Andy Crooks
Nadine Fabbri
G. Friesen and J. Raworth
Thomas B. Giraud
Hugh David Gray
James K. Gray
Dave Gytton
E. Hall and B. Friesen
Hon. Joseph Handley
Mike Harkies
David Hoff
Harley Hotchkiss
James Kalman
David Kamitakahara
Mr. and Mrs. Wade Kozak
Wendy Lashkevich
Bill LeGrow
Marcy Leigh
Garry Leithead
Jill Leversage
Gary Ley
William MacDonald
Marla Mallett
Jeff McCaig
Tim McEwan
Judith McFarlane
Roy McLellan
Mr. and Mrs. Ron McLeod
Athana Mentzelopoulos
Mr. and Mrs. Harold Milavsky
Robert Monahan
Walker Mooney
Barry Munro
Michael Munsie
Scott Murray
Michael Van Pelt
Greg Peterson
Simon Potter
Hon. James Prentice
Ron Quigley
Maria Rajanayagam
Darcy Rector
Doreen Roberts
Norm Rokosh
Duane Schmееckle
Daryl Seaman
M. Smith and M. Ward
Dan Di Stefano
Reginald Stuart
Jeffrey Thomas
J. Allan Thorlakson
Barbara Tison
Keith Triginer
David A. Weiss
E. I. Wintermurte
Brice Zak

A. Gwyn Morgan,
dinner co-chair
B. Stephen G. Snyder,
dinner co-chair



Woodrow Wilson Awards

October 5, 2006
Calgary, Alberta

Rt. Hon Stephen Harper, PC, MP
Woodrow Wilson Award for Public Service

Harley N. Hotchkiss, chairman of the National Hockey League Board of
Governors, Woodrow Wilson Award for Corporate Citizenship

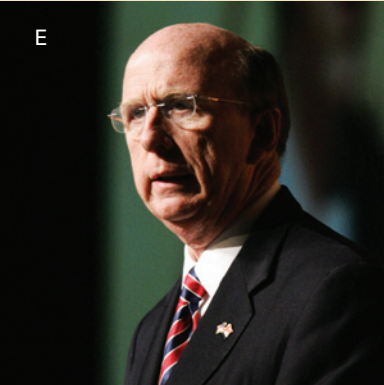
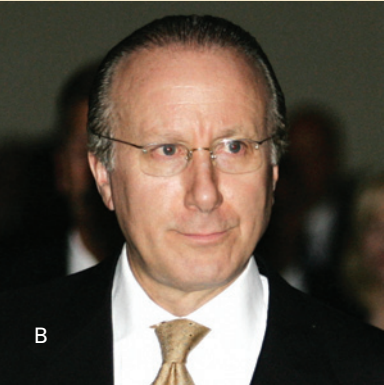
Previous Canadian Woodrow Wilson Award Recipients

For Public Service:

- Hon. William Davis, PC, CC, OOnt, QC
- Hon. Hilary M. Weston, CM, OOnt.
- Hon. Michael Harcourt, former premier of British Columbia
- Hon. Allan Gotlieb, CC
- Hon. Peter Lougheed, PC, CC, QC
- Rt. Hon. Brian Mulroney, PC, CC

For Corporate Citizenship:

- W. Galen Weston, OC
- William Sauder, OC, OBC
- The Hon. Paul G. Desmarais, PC, CC
- Richard F. Haskayne, OC
- Peter Munk, OC



A. Murray Edwards, dinner co-chair
B. David Metzner, Vice Chair, Wilson
Center Board of Trustees
C. Harley N. Hotchkiss,
Hon. Lee H. Hamilton,
Rt. Hon. Stephen Harper
D. Sam Donaldson, president,
Wilson Council
E. U.S. Ambassador to Canada
David Wilkins

PHOTOGRAPHY CREDITS

p. 4 Tourism Alberta

p. 5 Tourism Alberta

p. 34 Tourism Alberta

Additional photography provided by
David Hawxhurst and Heidi Fancher

The Woodrow Wilson International Center for Scholars,

established by Congress in 1968 and headquartered in Washington, D.C., is a living national memorial to President Wilson. The Center's mission is to commemorate the ideals and concerns of Woodrow Wilson by providing a link between the worlds of ideas and policy, while fostering research, study, discussion, and collaboration among a broad spectrum of individuals concerned with policy and scholarship in national and international affairs. Supported by public and private funds, the Center is a nonpartisan institution engaged in the study of national and world affairs. It establishes and maintains a neutral forum for free, open, and informed dialogue. Conclusions or opinions expressed in Center publications and programs are those of the authors and speakers and do not necessarily reflect the views of the Center staff, fellows, trustees, advisory groups, or any individuals or organizations that provide financial support to the Center.

The Center is the publisher of *The Wilson Quarterly* and home of Woodrow Wilson Center Press, *dialogue* radio and television, and the monthly newsletter "Centerpoint." For more information about the Center's activities and publications, please visit us on the web at www.wilsoncenter.org.

Lee H. Hamilton, President and Director

Board of Trustees

Joseph B. Gildenhorn, Chair

David A. Metzner, Vice Chair

Public members: James H. Billington, Librarian of Congress; Bruce Cole, Chair, National Endowment for the Humanities; Michael O. Leavitt, Secretary, U.S. Department of Health and Human Services; Tamala L. Longaberger, designated appointee within the Federal Government; Condoleezza Rice, Secretary, U.S. Department of State; Cristián Samper, Acting Secretary, Smithsonian Institution; Margaret Spellings, Secretary, U.S. Department of Education; Allen Weinstein, Archivist of the United States

Private Citizen Members: Robert B. Cook, Donald E. Garcia, Bruce S. Gelb, Sander Gerber, Charles L. Glazer, Susan Hutchison, Ignacio E. Sanchez



**Woodrow Wilson
International
Center
for Scholars**

Canada Institute

One Woodrow Wilson Plaza
1300 Pennsylvania Ave., NW
Washington, DC 20004-3027
Tel. (202) 691-4301
Fax (202) 691-4001
www.wilsoncenter.org/canada