

# A Year of Insight and Impact

Annual Report | 2021



INTERACTIVE REPORT

## Wilson Center Leadership

“These are times that call for a renewed emphasis on well informed, knowledge-driven policymaking. The Wilson Center rose to answer that call in 2021 and will continue to do so in the months and years ahead.”

**Ambassador Mark A. Green**  
President and CEO





“ In a world that has become increasingly partisan, and almost post-factual, it is wonderful that the Wilson Center is driving toward facts and truth and bringing people together to create smarter policies.”

**Bill Haslam**

Chairman of the Board  
Former Governor of Tennessee

# Spotlights

Our deeply-interconnected world resists the notion of putting great ideas into silos. The Center's continuing integration of its programs across regions gives maximum impact to Wilson expertise and extends its capacity to convene stakeholders across disciplines. Areas of focus for 2021 included:

- Afghanistan: Hindsight Up Front
- The Critical Supply Chains Initiative
- North America and the USMCA
- Humanity in Motion



The Asia Program and Middle East Program were at the forefront of analyzing the **U.S. withdrawal from Afghanistan.**



The Wilson Center **Critical Supply Chains Initiative** is a stakeholder-focused dialogue with the goal of strengthening trust in U.S. supply chains.



The Mexico Institute, the Canada Institute and the Science and Technology Innovation Program collaborated on efforts to interpret the impact of the **USMCA.**



With the Wilson Quarterly and through special events we convened world leaders, scholars, and journalists, providing deep insights to **Humanity in Motion** and the global displacement crisis.

## SPOTLIGHT: AFGHANISTAN I HINDSIGHT UP FRONT

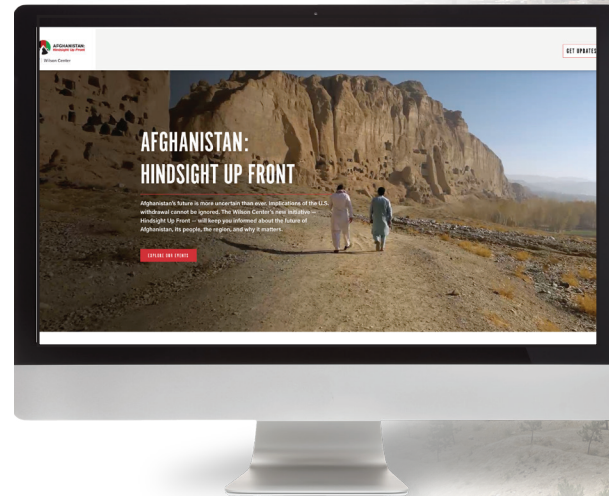
Wither Afghanistan after the U.S. withdrawal?  
The rapid collapse of the Afghan military and the resignation of its government startled the world by returning the Taliban to national power after nearly two decades of conflict.

The Wilson Center's Hindsight Up Front initiative drew from the deep expertise in residence at the Center – rated best in the world for regional studies for several years – to examine the implications of what is unfolding for Afghanistan, its people, the region, and the United States.

Hindsight Up Front has featured strategic discussions with key leaders (former National Security Advisor HR McMaster, as well as former CIA Director David Petraeus and former MI-6 Chief Sir John Scarlett), as well as informed commentary, analysis and video content to give a fuller picture of a major geopolitical event.



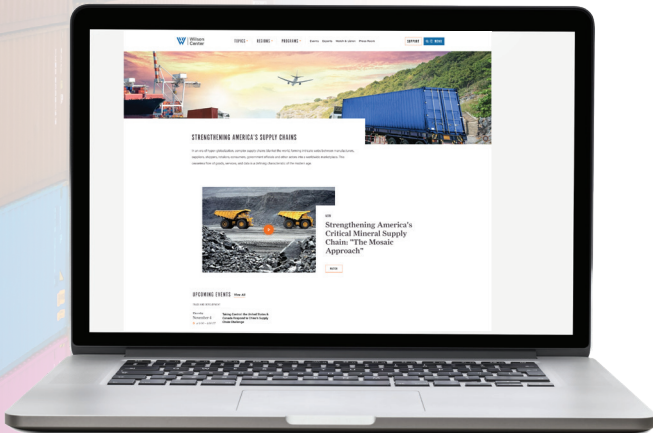
[Learn More](#)



## SPOTLIGHT: SUPPLY CHAINS

Highly efficient supply chains ushered in and enabled unprecedented levels of consumption and wealth creation. However, they are increasingly subject to disruption and even catastrophic failure, particularly in the face of anomalous events such as cyber-attacks, security threats, global pandemics, technological innovation, and spikes in geopolitical tension.

The risks specific to the supply chains of products crucial to national and economic security – critical minerals, advanced semiconductors, medical devices and equipment, electric vehicles, and other green technologies – are particularly acute.



The Wilson Center's Critical Supply Chains Initiative is a stakeholder-focused dialogue process that focuses on governance and technology as tools to strengthen trust in U.S. supply chains, and to counter the many threats that continue to exist in this area.



[Learn More](#)



## SPOTLIGHT: USMCA

The United States Mexico Canada Agreement (USMCA) entered into force on July 1, 2020, replacing the North American Free Trade Agreement (NAFTA) that had governed trade and guided cooperation among the three federal governments for 25 years.

It was a momentous first year for the agreement in many ways. The USMCA was

implemented as the COVID-19 pandemic led governments in North America to impose heavy

limits on business activity and to restrict border access to essential traffic.

But now that the pandemic is easing and trade is rebounding, the USMCA has the potential to contribute significantly to the recovery of the North American economies. The deep expertise of Wilson's Mexico Institute and Canada Institute and its Science and Technology Innovation Program are a reservoir of informed analysis of an essential agreement.



[Learn More](#)





[Learn More](#)

## SPOTLIGHT: HUMANITY IN MOTION

With more than 82 million people worldwide recognized as a refugee, asylum seeker, or internally displaced, the human displacement crisis is one of the most pressing issues of global governance today. Understanding the history of displacement and today's complex challenges through bi-partisan scholarship is essential to get beyond the often-inflammatory headlines.

Our examination began with an event featuring Colombia President Iván Duque Márquez, who welcomed scores of Venezuelan refugees, and continued with an unprecedented issue of the *Wilson Quarterly*, which included insights from President Duque, King Abdullah II of Jordan, Rep. Henry Cuellar

of Texas, Sen. Claudia Ruiz-Massieu of Mexico, and David Beasley and Henrietta Fore of the World Food Programme and UNICEF. Scholars, journalists, and current and former refugees rounded out our global coverage of displacement's key drivers – conflict, climate, and poverty – and innovative solutions.

Our key takeaway: it will take humanitarian and development approaches to ensure displaced people are treated with dignity, and they and their host communities emerge stronger.





*“When we work together  
as Western democracies,  
we get things done.”*

Justin Trudeau,  
Prime Minister of Canada



# Gathering Voices and Visions



Until all countries are safe from the COVID-19 virus no country is safe. **Former UK Prime Minister Tony Blair** spoke in May 2021 on the urgent need to accelerate production and distribution of COVID-19 vaccines.



**Former National Security Advisor H.R. McMaster** spoke about U.S. withdrawal from Afghanistan and its implications for future U.S. policy to ensure that U.S. interests in Afghanistan continue to be advanced.

Global Advisory Council co-chairs **Gen. David Petraeus** (Former Commander, U.S. and NATO Forces in Afghanistan) and **Sir John Scarlett** (Former Chief of MI6) kicked off the Wilson Center's Hindsight Up Front initiative on Afghanistan.



**President Lenín Moreno** of Ecuador spoke on his nation's efforts to battle the COVID-19 pandemic as part of the Latin American Program's Crisis Conversations.

**President Luis Abinader** of the Dominican Republic, used a conversation at the Wilson Center to stress the high priority his nation placed on relations with the United States.



**Interim President Francisco Sagasti** of Peru made the twin battles he faced as that nation's leader – a political crisis and COVID-19 – the center of his Wilson Center appearance.



Panama's progress in tackling challenges in migration, organized crime, and drugs were at the forefront of **President Laurentino Cortizo's** Crisis Conversation at the Wilson Center.



In an exclusive Wilson Center event, **President Iván Duque Márquez** spoke directly about the challenges posed by civil unrest and pandemic in Colombia, and articulated his vision of the way forward.

**U.S. Senator Sheldon Whitehouse** (with Polar Institute Director Mike Sfraga) discussed the shape of environmental policy in Antarctica, noting that "things are happening faster in the Arctic than anywhere else."



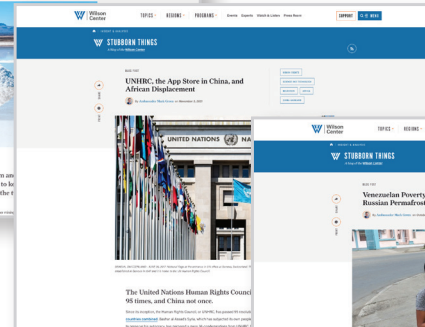
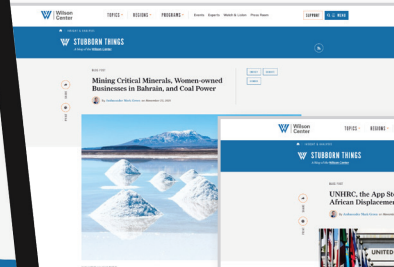
# Stubborn Things Blog

That desire to identify and elevate those stubborn things to the center of our conversation is at the heart of Wilson Center President and CEO Mark Green's blog. Readers get access to broader truths in this exploration of underreported – and occasionally inconvenient – facts about global politics, trade and culture.

*Facts are stubborn things; and whatever may be our wishes, our inclinations, or the dictates of our passions, they cannot alter the state of facts and evidence...*

**John Adams**, during the trial of the Boston Massacre

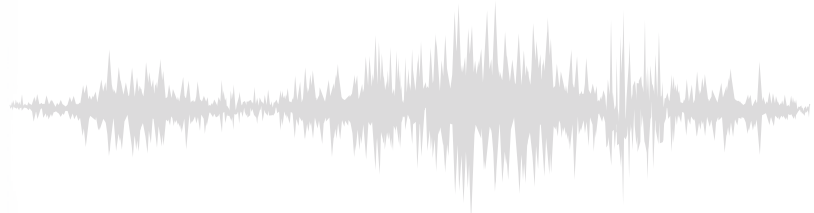
## STUBBORNTHINGS



# Wilson Center Podcasts

## NOW HEAR THIS

*Need to Know* is a podcast produced by the Wilson Center's Office of Congressional Relations. Each episode taps in-the-know experts for a non-partisan guide to global hotspots, players, and topics, including U.S.-China relations, disinformation and COVID-19.



# Training the Next Generation of Policy Staff

*Congressional Foreign Policy Fellowships, Cybersecurity, and Artificial Intelligence Labs are six-week seminars combining expert discussion, hands-on exercises, and field trips designed to equip the next generation of Hill policy staff with the very latest knowledge.*

**1558**  **Graduates**  
as of print date



Republican

48%

743



Democrat

52%

815

*“During my job search on the Hill, I kept hearing other staffers rave about the Wilson Center Foreign Policy Fellowship. Once I came to the Hill and went through the program it exceeded all of my expectations. This is a rigorous and highly relevant experience that was well worth the wait.”*

– Will Emmons,  
House Judiciary Committee





**150**  
FELLOWS YEARLY



**40+**  
LANGUAGES  
SPOKEN



**100+**  
COUNTRIES  
REPRESENTED



## The Wilson Quarterly

Featuring original reporting, expert voices, and interactive multimedia elements, the Center's award-winning digital magazine, *The Wilson Quarterly*, has earned widespread praise.

*"In 2021, we tackled some of the most important issues in governance today – public health during a pandemic, ever increasing human displacement, shifting U.S. foreign policy, and the role of treaties during a time of polarization."*

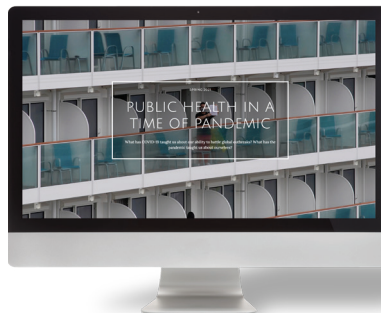
Stephanie Bowen, Editor



**Fall 2021**  
Humanity in Motion



**Summer 2021**  
Conflict/Resolution



**Spring 2021**  
Public Health in the  
Time of Pandemic



**Winter 2020**  
Back to the Future





## Books @ Wilson

Based on their work at the Wilson Center, fellows published seminal books that expand public understanding of history and shed light on issues critical to international public security. "Books @ Wilson" titles were crucial to the Center's work in bridging scholarship and public policy.



books  
at **Wilson**



**Wilson  
Center**

# Critical Coverage

With cross-cutting studies, influential publications, and experts and fellows tracking nearly every element of international security, the Wilson Center is a repository of insight and an incubator for ideas.

## The Abraham Accords: A New Course in Arab-Israeli Relations

With the signing of the historic Abraham Accords, the Middle East program provided comprehensive context and analysis throughout the year.

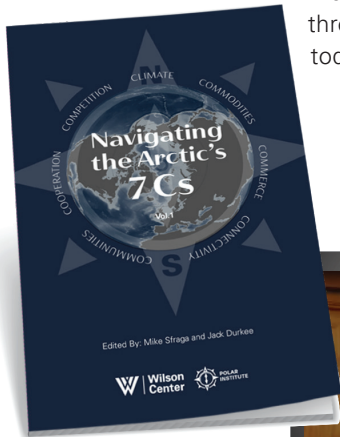
- Ambassadors from several signatory countries were convened for their perspectives and counsel, one year later.



## The New North: The Arctic is now a critical component of the global political, economic, social, physical, and national security landscape.

The Polar Institute addresses the future of the Arctic head on.

- Published in 2021, Navigating the 7 C's provides a framework for understanding the Arctic for experts and the public, through seven key issues at play today.



## Across the Karman Line: From manufacturing to communications, space enables daily life.

As our dependency on space technology grows, it is clearer than ever—space matters.

- The Across Karman project explores space technology and policy, offering insights and analysis into space innovation, and leads the conversation around space as a global policy issue.
- Examines how the rapidly increasing commercialization of space impacts international collaboration across sectors
- Provides policymakers with tools to understand and improve governance



# Informing Congress



Disinformation Fellow **Nina Jankowicz** testified before the House Armed Services Subcommittee on Cyber, Innovative Technologies, and Information Systems, calling for a comprehensive, long-term defense plan related to disinformation, which continues to threaten public health, safety, and the democratic process.

**Abe Denmark** testified before the U.S.-China Economic and Security Review Commission about China's nuclear forces. His testimony focused on the state of the U.S.-China nuclear relationship; allied and partner views of China's nuclear modernization; and ensuing recommendations for U.S. policy.




**Meg King**, then Director of the Science and Technology Innovation Program, testified before the House Financial Services Committee's Taskforce on Artificial Intelligence, offering her expertise about current ethical AI frameworks, how to make AI ethics more practical, and what happens when AI breaks.



Public Policy Fellow **Hallam Ferguson** testified before the House Foreign Affairs Middle East, North Africa, and Global Counterterrorism Subcommittee about COVID-19 in the MENA region, addressing the impacts of the pandemic and the road to recovery.



A portrait of Iván Duque Márquez, the Colombian President, wearing a dark suit, white shirt, and a blue patterned tie. He is looking slightly to the left of the camera with a neutral expression. The background is a blurred Colombian flag with its characteristic yellow, blue, and red horizontal stripes.

*“We have decided to make a very bold move based on principles, which is to embrace the 1.8 million brothers and sisters that have left Venezuela with frozen bones, lacking the access to many services, ...it is our moral duty to allow them to have access to opportunities in Colombia.”*

Iván Duque Márquez, Colombian President

# Global Action Across Programs



The Africa Program and the State Department co-hosted the 10th Anniversary Summit of the Young African Leaders Initiative (YALI), the USG's

signature program for investing in Africa's youth. The event showcased YALI's impact and demonstrated the USG's commitment to Africa's youth and was attended by over 5000 people. The Program also published:

*The State of Peacebuilding in Africa: Lessons Learned for Policymakers and Practitioners.*

The book has been downloaded more than 85K times.

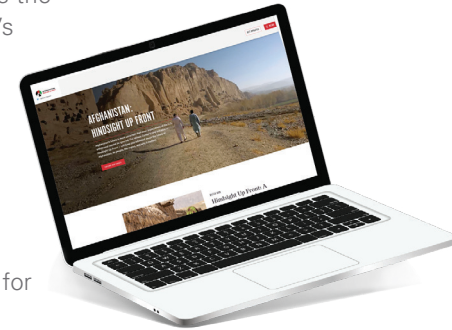


The Asia Program focused on delivering insight and analysis on rapid changes facing the Indo-Pacific and the impact of ongoing U.S. tensions with China across the

region. From hosting discussions with Taiwan's senior government officials to addressing the challenges of economic security in Asia, the Program continued to provide forums for dialogue on issues confronting the world's most populous region. The Asia Program also spearheaded a weekly series, Hindsight Up Front, to assess the implications of U.S. withdrawal from Afghanistan and the outlook for U.S. engagement in the region.



**AFGHANISTAN:**  
Hindsight Up Front



The Canada Institute launched a Task Force on Public Health and the U.S.-Canadian Border and worked with the Mexico Institute to assess USMCA implementation. After the U.S. election, Wilson scholars identified 22 urgent

bilateral issues for the new U.S. Administration. Many of these issues were prominent in a "roadmap" agenda signed by President Biden and Prime Minister Trudeau in February. A snap Canadian election in September generated new attention to U.S.-Canadian relations.



The Kissinger Institute focused on the global implications of U.S.-China competition by co-hosting monthly dialogues with Asian allies, European allies, and China itself. Its policymaker and corporate briefings, programs, seminars, and media hits

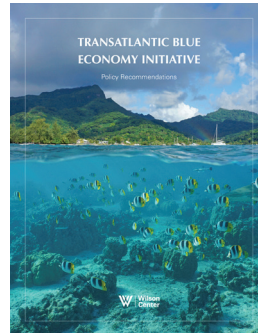
involved collaboration with experts and institutions in over thirty countries. The insights and networks developed through the internationalization of the Kissinger Institute have positioned it to build the leading online platform on the worldwide impacts of U.S.-China relations.



As climate impacts mount, the Biden Administration is taking steps to put the climate crisis “at the center of U.S. foreign policy and national security.” Drawing on decades of research and analysis, the Environmental Change & Security Program provided critical guidance to U.S. policymakers on how to meaningfully integrate climate security into U.S. foreign policy, development assistance, and national security.



In 2021 the Global Europe Program has reaffirmed its commitment to analyzing the global role played by Europe in the issue areas of security, trade, energy, climate, and the digital economy. With over 64 publications, GEP has continued to make significant contributions to Washington’s understanding of Europe’s place in the world.



The China Environment Forum and Serious Games Initiative are leading work to protect our oceans by creating The Plastic Pipeline, an innovative digital game designed to address the knowledge gap around plastic pollution solutions. SGI leads the design and CEF does the extensive research into policy, industry, and community innovations to stem ocean plastic leakage.



The History and Public Policy Program continued to shape public policy debate, academic research, and classroom discussions through its Digital Archive. The platform reached over 275,000 users who logged more than 1.4 million page views in 2021. New accessions to the Digital Archive include collections on Cold War disinformation, nuclear proliferation, the Space Race, Chinese foreign policy, and more.



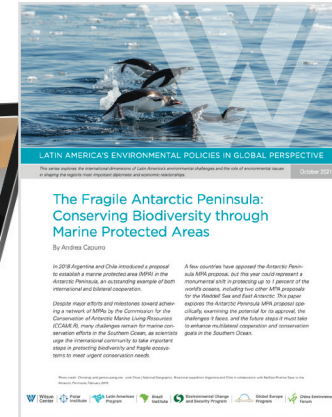
The Kennan Institute’s Resurgent Russia Briefing Series convened congressional staff to participate in roundtable conversations with our experts to explore Russia’s foreign policy towards its immediate neighbors, its strengthening partnership with China, and its ambitions to develop the Arctic. The Institute also added new forms of digital outreach, including infographics on our publications and recent events, and Kennan Xplainer animated videos delving into important issues and events related to Russia.



The Maternal Health Initiative explored COVID-19’s devastating effects on women, girls, and people of color in high-level symposiums, including a conversation with Representative Alma Adams (D-NC). Since 2020 was also the International Year of the Nurse and Midwife, MHI also focused on front-line health workers, specifically midwives and nurses, as they lead the fight against COVID-19.



As environmental threats deepen, the Brazil Institute launched a nongovernmental Brazil-U.S. Dialogue among business leaders, civil society, and former policymakers to foster stronger collaboration on Amazon deforestation and sustainable development. The Latin American Program hosted the environment ministers from Argentina, Chile, and Colombia and senior State Department and UN officials to discuss coordinated action on addressing climate change.

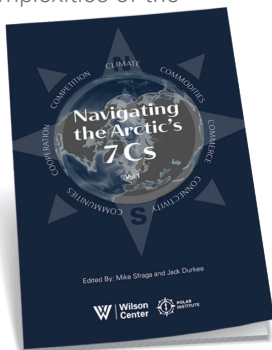






Director Mike Sfraga's conceptual framework, *Navigating the Arctic's 7 Cs*, was released in October as a monograph. Several experts explained the nuances and complexities of the

challenges and opportunities in the Arctic through the lens of Climate, Commodities, Commerce, Connectivity, Communities, Cooperation, and Competition. The framework has already been referenced by a wide variety of Arctic stakeholders in Washington, DC, Alaska, and the global Arctic.



The Mexico Institute has engaged government officials, businesses, experts, and civil society in both countries through our monthly USMCA dialogues, examining the implementation of the trade agreement

in North America. The Institute's work focused on Mexico's mid-term elections, binational security, agricultural labor, the impact of COVID-19 on the border region, and, in collaboration across programs, gender-based violence, and environmental issues.



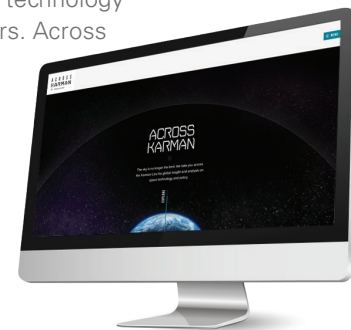
In 2021 the Middle East program explored the most critical events shaping the region. High level discussions were held on Gaza, the Abraham Accords, and digital transformation in MENA. The *Building a Better Lebanon* report examined the multifaceted crisis in Lebanon and

offered recommendations to policymakers. The program officially launched the podcast, *Riyada*, featuring entrepreneurs and innovators in MENA. Finally, MEP acknowledged important milestones, marking 10 years since the Arab uprisings with a special publication series, and video blogs with experts to commemorate the UN's *16 Days of Activism* against Gender-Based Violence.



The Science and Technology Innovation Program recently launched a new initiative, *Across Karman*, bringing you global insights and analysis on space technology and policy.

As our dependency on space technology grows, it's clearer than ever: space matters. *Across Karman* aims to lead the conversation around space as a global policy issue by examining how the rapidly increasing commercialization of space impacts international collaboration across sectors.



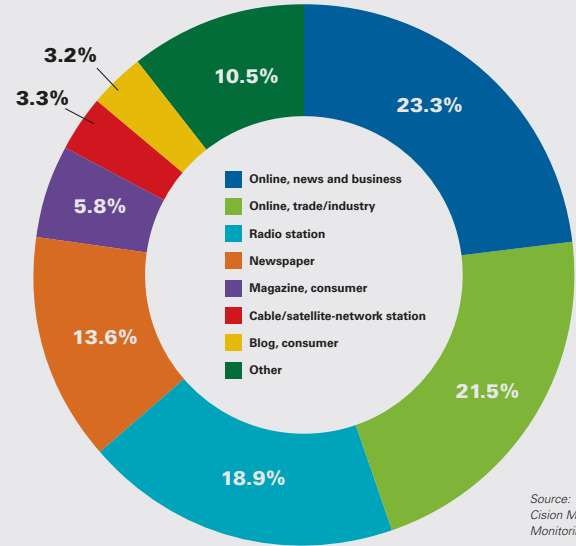
# Informing the Public

Taking advantage of the unique challenges posed by the pandemic, the Wilson Center expanded on last year's successful initiative of offering media breakfasts that offer journalists essential expertise from scholars working on key regions and crucial issues, introducing live, online briefings and providing opportunities for journalists to have access to Wilson Center experts in real time.



(Top left, clockwise) James Jeffrey from Wilson Center; Ryan McKenna, Wilson Center Media Manager; Lara Jakes of the New York Times

## Share of coverage by media type



# Wilson Partnerships



To celebrate the ten-year anniversary of the Young African Leaders Initiative (YALI), the United States' signature effort to invest in the next generation of African leaders, the U.S. Department of State partnered with the Wilson Center Africa Program to host the YALI 10 Summit, Ten Plus Ten: YALI and the United States Look Back, and Ahead, Together and #YALI4Ag, Youth Innovating for Resilient Agriculture International Youth Day Event.



In December 2021, the Mexico Institute partnered with the US-Mexico Foundation to host Convocation 2.0. During this four day retreat, the Mexico Institute and U.S.-Mexico Foundation convened 15 former and current Ambassadors and 20 business and university leaders to craft actionable recommendations on how to improve the U.S.-Mexico bilateral relationship.



The Polar Institute (PI) continued its partnership with the Arctic Circle and played a key role at the 2021 Arctic Circle Assembly, the largest annual international gathering of Arctic stakeholders.



The Wilson Center's Middle East Program is partnering up with the Supreme Council for Women in Bahrain to deepen research and expand dialogue on the empowerment of women in the Middle East and North Africa region on the economic and political levels.

# External Relations and Outreach

## WE'VE GROWN OUR AUDIENCE WORLDWIDE

YOY 2019-2020 over 2020-2021



Individual website visitors up

**140%**

Page views up

**62%**



Twitter followers up

**23%**

Twitter impressions up

**133%**



YouTube subscribers up

**82%**

YouTube views up

**480%**

# The Wilson Center Once Again Named A Top 10 Think Tank Worldwide



*The Center once again gets top ratings, a huge tribute to our team and ability to expand our reach on a variety of platforms during this long quarantine. We are more productive than ever, and it is gratifying that our peers recognize this year after year.*

*“There are lots of institutes that deal in data and information, but Congress asked us to go further into scholarship and learning.”*

- Ambassador Mark A. Green,  
President and CEO

# Support the Center

Make a Gift



The Wilson Center is a public-private partnership with a broad-based and committed community of sponsors dedicated to our mission.

Our goal is to work individually with partners and donors to provide specific benefits to meet their investment needs. This work is grounded in the programs and initiatives at the Wilson Center.

Our partners have questions. We have the ability to research and present independent

and cohesive answers. We analyze, inform and present our partners with cohesive information that far exceeds their investment.

The Wilson Center's reputation and inspiration resides in the dedicated work of our scholars and the integrity of our scholarship.

*For more information on becoming a Wilson Center sponsor, please contact us at (202) 691-4171.*



OF JUSTICE AND LIBERTY  
THERE IS ONE  
AMERICAN PEOPLE  
AND EXTEND THEIR  
AND THAT IS THE LIBERTY  
OF JUSTICE AND WE HAVE ACCEPTED  
OF PEACE. WE ARE GOING  
TO BE LED BY IT, AND IT IS GOING  
TO LEAD US, AND THROUGH US  
THE WORLD, OUT INTO PASTURE  
OF QUIETNESS AND PEACE  
SUCH AS THE WORLD  
NEVER DREAMED OF BEFORE

# INSIDE THE WILSON CENTER

## Wilson Awards Gala

Honoring Amb. Linda Thomas-Greenfield, David Malpass, Senator Roger Wicker (R-MS), Rep. Betty McCollum (DFL-MN), Rep. Karen Bass (D-CA), Stéphane Bancel, and Alex Gorsky



Strengthening the fruitful  
relation between the world  
of learning and the  
world of public affairs

“*And so I accept this award tonight...in honor of leaders like Alexei Navalny, who have taken up their cause. Sergei Magnitsky’s name has now become a rallying cry for those of us to hold human rights abusers to account.*”

Senator Roger Wicker, (R-MS)





# Wilson Executive Leadership



**MARK A. GREEN**  
*President & CEO*



**EDDY ACEVEDO**  
*Chief of Staff and Senior Advisor to  
President & CEO*



**ELYSE DRUM**  
*Deputy Chief of Staff to  
President & CEO*



**NATASHA JACOME**  
*Director of  
Management Operations*



**NORA SHULER BODNER**  
*Secretary to the Board of Trustees  
Deputy Director of Development*



**ABRAHAM DENMARK**  
*Vice President of Programs and  
Director of Studies*



**NICOLE GAUETTE**  
*Vice President of  
External Relations*



**SUE HOWARD**  
*Acting Chief Financial Officer*



**AARON JONES**  
*Director of Congressional  
Relations*



**ROBERT LITWAK**  
*Senior Vice President*



**DENNIS REIMER**  
*Chief Information Officer*



**RENEL SAMPLE**  
*Director of Human Resources*



**JULIE WADLER**  
*Senior Consultant to Development*



**DUNCAN WOOD**  
*Vice President for Strategy &  
New Initiatives*

# Wilson Program Leadership



**MONDE MUYANGWA**  
*Director, Africa Program*



**SHIHOKO GOTO**  
*Acting Director, Asia Program*



**CHRISTOPHER SANDS**  
*Director, Canada Institute*



**JENNIFER TURNER**  
*Director, China Environment Forum*



**LAUREN HERZER RISI**  
*Director, Environmental Change & Security Program*



**CHRISTIAN OSTERMANN**  
*Director, History and Public Policy Program*



**WILLIAM E. POMERANZ**  
*Acting Director, Kennan Institute*



**ROBERT DALY**  
*Director, Kissinger Institute on China and the United States*



**SUE MITERRY**  
*Director, Korea Center*



**CYNTHIA ARNSION**  
*Director, Latin American Program*



**SARAH B. BARNES**  
*Director, Maternal Health Initiative*



**ANDREW I. RUDMAN**  
*Director, Mexico Institute*



**MERISSA KHURMA**  
*Director, Middle East Program*



**JAMES F. JEFFREY**  
*Chair, Middle East Program*



**MICHAEL SFRAGA**  
*Director, Polar Institute*



**ELIZABETH M H NEWBURY**  
*Acting Director, Science and Technology Innovation Program*

# Diversity and Inclusion Council

## Mission Statement

The Diversity and Inclusion (D&I) Council was established in July 2020 to serve as the primary body responsible for advising the Director and the rest of the Executive Team on all subjects related to Diversity and Inclusion.

### Guiding Principles and Initiatives

The Diversity and Inclusion Council works to institutionalize diversity, equity, and inclusion across all functions at the Center. To achieve this mission, the Council has prioritized four core initiatives that will:

1. Promote, achieve, and sustain a diverse workforce.
2. Promote an equitable, inclusive, and respectful work environment.
3. Support research and programming on diversity and inclusion.
4. Imbed diversity, equity, and inclusion into all Wilson Center policies, practices, and procedures.



### Trotter Award



The William Monroe Trotter Leadership Award, established in 2021, recognizes one of the pioneer activists who in 1914 confronted President Woodrow Wilson over his administration's expanded segregation of the federal workforce.

Representative Karen Bass received the inaugural Trotter award in recognition of her championing of American global engagement and ensuring that U.S. foreign policy leadership reflects the diversity of its people.

# Council Leadership



**Mary D'Amico**

*Assistant Director of New Initiatives*

*Mary D'Amico is the Assistant Director of Strategy and New Initiatives. She is also a co-chair of the Women & Gender Employee Resource Group. She came to the Wilson Center from the European Parliament and completed her Master's Degree in International Economics at Johns Hopkins University.*



**Alex Long**

*D&I Council Co-Chair,  
LGBTQI+ ERG Manager*

Alex is a Program Associate with the Science and Technology Innovation Program working on global health and open science innovation. He also is a Junior Policy Fellow at the Centre for Science and Policy at the University of Cambridge.



**Shaarona Harris**

*Multimedia Producer/Video Editor*

Shaarona manages and coordinates the Center's television studio, running camera and creating audio mixes for television and radio feeds with Center experts. Shaarona also serves as a co-chair for the Wilson Center's Diversity and Inclusion Council and is the manager of the Center's Black Employee Resource Group.



**Mary Ratliff**

*Social Media and Editorial Specialist*

*Mary Ratliff is the social media and editorial specialist for the Asia Program at the Wilson Center. She is also an independent filmmaker and podcast producer.*

# Kathy Powers Appointed DEI Advisor



In 2021, Dr. Kathy Powers of the University of New Mexico was appointed as Diversity, Equity, and Inclusion Advisor to the Wilson Center. She is a former

Fellow at the Center with broad experience, including as an advisor to the National Science Foundation to assist African-American professors through the university tenure process. The Wilson Center is delighted to have Kathy as part of our team. We have long admired her dedication to creating and promoting inclusivity and diversity at the University of New Mexico and at every stage of her career; her commitment to scholarship, mentorship, and collaboration.

# Financial Summary

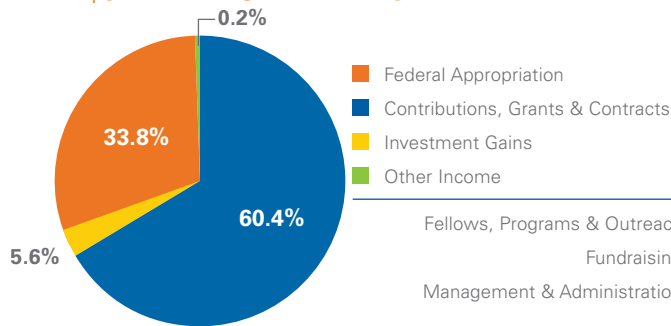
Fiscal year ending September 30, 2020

The Wilson Center's funding matrix underwriting operations includes the direct federal appropriation; donor contributions; grants and contracts from private and governmental entities; and investment income. These resources fund mission-related activities including policy research, constructive debate, and dissemination of actionable ideas to key stakeholders and audiences, including policymakers and the general public.

The Wilson Center's most valuable asset is its human capital. Staff professionals and fellows, both residential and non-residential, combine to offer expertise and insights that have lasting effect. This leads directly to the overall institutional performance. Financial results from operations remain strong, continuing a legacy of sound stewardship and the leadership's commitment to excellent resource management.

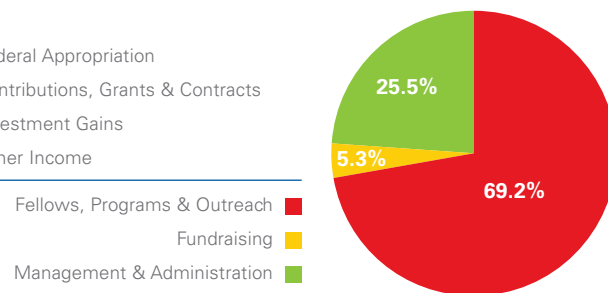
Audited financial statements for the prior fiscal year are completed on or after March 31st each year. The Wilson Center's audited financial statements are available at <https://www.wilsoncenter.org/990-formsannual-reports>.

## \$37.2 MILLION REVENUE



Revenue as a % of Total FY 2020

## \$36.7 MILLION EXPENSES



Expenses as % of Total FY 2020

Financial Position (in thousands of dollars)		Financial Activities (in thousands of dollars)	
<b>Assets</b>		<b>Revenue</b>	
Cash and fund balance with Treasury	\$14,086	Unrestricted operating revenue	\$17,735
Receivables & other assets	31,750	Restricted operating revenue	19,340
Equipment, furniture & leasehold improvements	2,135	Endowment revenue	174
Investments	15,743	<b>Total Revenue</b>	<b>\$37,249</b>
Endowment assets	38,090	<b>Expenses</b>	
<b>Total Assets</b>	<b>\$101,804</b>	Research fellowships & fellow services	\$7,978
<b>Liabilities</b>		Program projects, conferences & outreach	17,456
Accounts payable & accrued expenses	\$3,582	<b>Total program services</b>	<b>\$25,434</b>
Grants payable	2,452	Fundraising	\$1,923
Unexpended appropriation & deferred revenue	6,365	Management and General	9,379
<b>Total Liabilities</b>	<b>\$12,399</b>	<b>Total supporting services</b>	<b>\$11,302</b>
<b>Net Assets</b>		<b>Total Expenses</b>	<b>\$36,736</b>
Unrestricted	\$24,015	<b>Change in Net Assets</b>	
Restricted	65,390	<b>\$ 513</b>	
<b>Total Net Assets</b>	<b>\$89,405</b>		
<b>Total Liabilities and Net Assets</b>	<b>\$101,804</b>		



*The Wilson Center, chartered by Congress as the official memorial to President Woodrow Wilson, is the nation's key non-partisan policy forum. Tackling global issues through independent research and open dialogue, the Center informs actionable ideas for Congress, the Administration, and the international policy community.*

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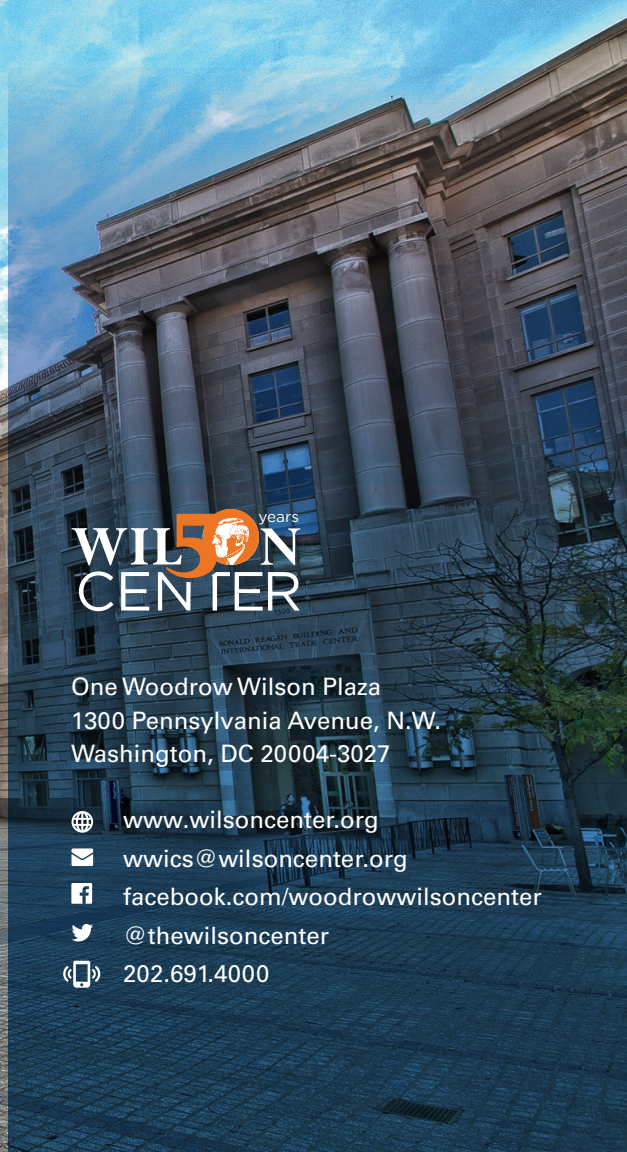
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